United Nations A/70/6 (Sect. 9)

General Assembly

Distr.: General
10 April 2015

Original: English

Seventieth session

Proposed programme budget for the biennium 2016-2017*

Part IV
International cooperation for development

Section 9
Economic and social affairs

(Programme 7 of the biennial programme plan for the period 2016-2017)**

Contents

		Page
Overview		3
	Overall orientation	3
	Overview of resources	4
	Other information	8
A.	Policymaking organs	9
B.	Executive direction and management	15
C.	Programme of work	17
	Subprogramme 1. Economic and Social Council support and coordination	18
	Subprogramme 2. Social policy and development	23
	Subprogramme 3. Sustainable development	28
	Subprogramme 4. Statistics	33
	Subprogramme 5. Population	39
	Subprogramme 6. Development policy and analysis	44

* A summary of the approved programme budget will be issued as A/70/6/Add.1.
** A/69/6/Rev.1.

15-05726 (E) 200515

Please recycle

Subprogramme 7. Public administration and development management 48
Subprogramme 8. Sustainable forest management 52
Subprogramme 9. Financing for development 56
D. Programme support 61
E. Support of United Nations Secretariat to the Resident Coordinator system 64

Annexes

I. Organizational structure and post distribution for 2016-2017 66
II. Outputs included in the biennium 2014-2015 not to be delivered in 2016-2017 67

Overview

Table 9.1 **Financial resources**

(United States dollars)

Appropriation for 2014-2015	163 789 000
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	(5 502 900)
New mandates and inter-component changes	13 357 600
Changes in line with General Assembly resolution 69/264 (further reductions)	(832 900)
Changes in line with General Assembly resolution 69/264 (efficiencies)	(232 300)
Total resource change	6 789 500
Proposal of the Secretary-General for 2016-2017[a]	170 578 500

[a] At 2014-2015 revised rates.

Table 9.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2014-2015	495	1 USG, 2 ASG, 9 D-2, 31 D-1, 64 P-5, 87 P-4, 64 P-3, 43 P-2/1, 33 GS (PL), 161 GS (OL)
New	1	P-4 (subprogramme 3)
Abolition	(2)	P-5 (subprogramme 3) and GS (OL) (subprogramme 4)
Proposed for the biennium 2016-2017	494	1 USG, 2 ASG, 9 D-2, 31 D-1, 63 P-5, 88 P-4, 64 P-3, 43 P-2/1, 33 GS (PL), 160 GS (OL)

Overall orientation

9.1 The overall objective of the programme is to promote and support international cooperation in the pursuit of sustainable development for all. While focused on tackling interlinked challenges in the social, economic and environmental fields, the programme also seeks to contribute to a mutually reinforcing relationship among the three pillars of United Nations work: peace and security, development and human rights.

9.2 The programme, which is under the responsibility of the Department of Economic and Social Affairs, ensures complementarity and synergy among its nine subprogrammes. Its key programmatic thrusts are: (a) to provide substantive support to the bodies established under the Charter of the United Nations dealing with development issues, namely, the General Assembly, the Economic and Social Council and its related functional commissions, and expert bodies; (b) to monitor and analyse development trends, prospects and policy issues globally; and (c) to provide support for capacity development in policy formulation and implementation, in particular in relation to the advancement of the United Nations development agenda beyond 2015 (subject to approval by the General Assembly), through, inter alia, the implementation of the regular programme of technical cooperation and Development Account projects.

Note: The following abbreviations are used in tables and charts: GS, General Service; LL, Local level; NPO, National Professional Officer; OL, Other level; PL, Principal level; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

9.3 The programme has placed development issues at the centre of global deliberations and helped Member States to forge a shared vision of development, as identified in the outcomes of major United Nations conferences and summits, including the outcome of the United Nations Conference on Sustainable Development, entitled "The future we want" (General Assembly resolution 66/288, annex). The programme supports the advancement of the United Nations development agenda beyond 2015 (subject to approval by the General Assembly), including linkages to the Conference and its follow-up process.

9.4 In the biennium 2016-2017, the programme will continue to mobilize and provide practical support to help translate the development commitments into action. It will focus on the delivery of four main functions: (a) monitoring, research and analysis of development issues and emerging challenges, including through support for the global statistical system; (b) normative and policy support for United Nations intergovernmental processes; (c) assistance in capacity development to support the implementation of global conference outcomes at the country level; and (d) fostering collaboration and partnerships within the United Nations system and with civil society and the private sector, while ensuring proper accountability and oversight by Member States. Increased attention will be given to capacity development needs of the least developed countries, small island developing States and countries emerging from conflict.

9.5 Fulfilling those functions requires strengthened analytical and monitoring capacity to identify and address emerging issues and cross-cutting policy challenges and to support both national development strategies and accountability and monitoring mechanisms at the intergovernmental level. Strategic integration is also essential to promoting a coherent and coordinated implementation process for the internationally agreed development goals in the context of advancing the United Nations development agenda beyond 2015 (subject to approval by the General Assembly). This includes enhancing horizontal linkages across the subprogrammes to facilitate more effective and flexible support for Member States in pursuing the development agenda and the follow-up to the United Nations Conference on Sustainable Development, in cooperation with entities of the Executive Committee on Economic and Social Affairs, to which the programme provides strategic support and ensures its stronger linkages with the United Nations Development Group, other executive committees and various other partners.

9.6 The programme will continue to emphasize the mainstreaming of gender perspectives into its subprogrammes.

Overview of resources

9.7 The overall resources proposed for the biennium 2016-2017 for this section amount to $170,578,500 before recosting, reflecting a net increase of $6,789,500 (or 4.1 per cent) compared with the appropriation for 2014-2015. Resource changes result from four factors, namely: (a) technical adjustments relating to the removal of non-recurrent requirements; (b) new mandates and inter-component changes; (c) resource changes in line with General Assembly resolution 69/264 (further reductions); and (d) resource changes in line with General Assembly resolution 69/264 on efficiencies. The proposed reductions will not impact full and effective mandate implementation.

9.8 Resource changes in line with General Assembly resolution 69/264 reflect the proposed abolishment of two posts (P-5 and General Service (Other level)) in subprogrammes 3 and 4, respectively, and freezing recruitment against established posts, as well as reductions in non-post resources that are anticipated in 2016-2017.

9.9 The proposed reductions will be influenced by the future impact of the deployment of Umoja (Foundation and Extension 1) by the end of 2015. As it is too early to determine the specific future

impact of Umoja, the proposed reductions, while firm in financial terms, are flexible in operational terms. The flexibility means that the specific composition of the post freezes, and the reorganization of functions and roles as a result of the freezes and abolishment of posts, will be determined only during 2016-2017, when the impact of Umoja becomes clearer.

9.10 The distribution of resources is reflected in tables 9.3 to 9.5 below.

Table 9.3 **Financial resources by component**

(Thousands of United States dollars)

(1) *Regular budget*

				Resource changes								
	2012-2013 expenditure	*2014-2015 appropriation*	*Technical adjustment (non-recurrent)*	*New mandates and inter-component changes*	*Further reductions in line with resolution 69/264*	*Efficiencies in line with resolution 69/264*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2016-2017 estimate*
A. Policymaking organs	3 085.4	3 405.3	(724.7)	–	–	–	(724.7)	(21.3)	2 680.6	124.9	2 805.5
B. Executive direction and management	6 889.0	10 446.9	(425.9)	–	(54.2)	–	(480.1)	(4.6)	9 966.8	273.7	10 240.5
C. Programme of work											
1. Economic and Social Council support and coordination	13 448.1	14 941.4	–	–	(36.2)	–	(36.2)	(0.2)	14 905.2	432.6	15 337.8
2. Social policy and development	17 122.7	17 745.6	–	–	(28.7)	–	(28.7)	(0.2)	17 716.9	493.0	18 209.9
3. Sustainable development	18 320.9	20 880.4	(2 509.9)	357.6	(436.8)	–	(2 589.1)	(12.4)	18 291.3	505.9	18 797.2
4. Statistics	33 624.9	34 289.1	(273.6)	–	(179.1)	–	(452.7)	(1.3)	33 836.4	1 009.9	34 846.3
5. Population	13 329.8	13 513.7	–	–	(13.2)	–	(13.2)	(0.1)	13 500.5	378.3	13 878.8
6. Development policy and analysis	12 635.3	13 338.4	–	–	(17.9)	–	(17.9)	(0.1)	13 320.5	386.9	13 707.4
7. Public administration and development management	13 202.0	13 521.6	–	–	(28.4)	–	(28.4)	(0.2)	13 493.2	406.7	13 899.9
8. Sustainable forest management	3 334.2	3 367.4	–	–	(30.7)	–	(30.7)	(0.9)	3 336.7	97.1	3 433.8
9. Financing for development	6 508.1	8 731.8	(1 384.6)	–	(7.7)	–	(1 392.3)	(15.9)	7 339.5	191.0	7 530.5
Subtotal	**131 525.9**	**140 329.4**	**(4 168.1)**	**357.6**	**(778.7)**	**–**	**(4 589.2)**	**(3.3)**	**135 740.2**	**3 901.4**	**139 641.6**
D. Programme support	12 685.8	9 607.4	(184.2)	–	–	(232.3)	(416.5)	(4.3)	9 190.9	323.4	9 514.3
E. Support of United Nations Secretariat to the Resident Coordinator system	–	–	–	13 000.0	–	–	13 000.0	–	13 000.0	604.8	13 604.8
Subtotal	**154 186.1**	**163 789.0**	**(5 502.9)**	**13 357.6**	**(832.9)**	**(232.3)**	**6 789.5**	**4.1**	**170 578.5**	**5 228.2**	**175 806.7**

(2) *Extrabudgetary*

Component	*2012-2013 expenditure*	*2014-2015 estimate*	*2016-2017 estimate*
A. Policymaking organs	–	–	–
B. Executive direction and management	–	–	–
C. Programme of work	14 363.0	12 633.9	10 722.2
D. Programme support	137 796.3	138 465.8	139 442.9
E. Support of United Nations Secretariat to the Resident Coordinator system	–	–	–
Subtotal	**152 159.3**	**151 099.7**	**150 165.1**
Total	**306 345.4**	**314 888.7**	**325 971.8**

Table 9.4 **Post resources**

	Established regular budget		*Temporary*							
			Regular budget		*Other assessed*		*Extrabudgetary*		*Total*	
Category	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*
Professional and higher										
USG	1	1							1	1
ASG	2	2							2	2
D-2	9	9							9	9
D-1	31	31					1	2	32	33
P-5	64	63					3	3	67	66
P-4/3	151	152					14	12	165	164
P-2/1	43	43					2	2	45	45
Subtotal	**301**	**301**					**20**	**19**	**321**	**320**
General Service										
Principal Level	33	33					4	3	37	36
Other Level	161	160					15	16	176	176
Subtotal	**194**	**193**					**19**	**19**	**213**	**212**
Total	**495**	**494**					**39**	**38**	**534**	**532**

Table 9.5 **Distribution of resources by component**

(Percentage)

	Regular budget	*Other assessed*	*Extrabudgetary*
A. Policymaking organs			
1. Statistical Commission	0.1	–	–
2. Commission on Population and Development	0.1	–	–
3. Commission for Social Development	0.1	–	–

	Regular budget	*Other assessed*	*Extrabudgetary*
4. High-level political forum follow-up on the implementation of sustainable development	0.4	–	–
5. Committee for Development Policy	0.2	–	–
6. Committee of Experts on Public Administration	0.2	–	–
7. Experts on International Cooperation in Tax Matters	0.2	–	–
8. United Nations Forum on Forests	0.1	–	–
9. Permanent Forum on Indigenous Issues	0.2	–	–
Subtotal	**1.6**	**–**	**–**
B. Executive direction and management	5.8	–	–
C. Programme of work			
1. Economic and Social Council support and coordination	8.7	–	1.2
2. Social policy and development	10.4	–	1.2
3. Sustainable development	10.7	–	1.0
4. Statistics	19.8	–	0.3
5. Population	7.9	–	0.9
6. Development policy and analysis	7.9	–	–
7. Public administration and development management	7.9	–	–
8. Sustainable forest management	2.0	–	2.3
9. Financing for development	4.3	–	0.1
Subtotal	**79.6**	**–**	**7.0**
D. Programme support			
1. Executive Office	4.2	–	6.0
2. Capacity Development Office	1.2	–	87.0
Subtotal	**5.4**	**–**	**93.0**
E. Support of United Nations Secretariat to the Resident Coordinator system	7.6	–	–
Total	**100.0**	**–**	**100.0**

Technical adjustments

9.11 Resource changes reflect the removal of non-recurrent requirements totalling $5,502,900 related to the implementation of the outcome of the United Nations Conference on Sustainable Development and the support to the Third International Conference on Small Island Developing States, pursuant to General Assembly resolutions 66/288 and 67/207, respectively.

New mandates and inter-component changes

9.12 Resources in the amount of $13,357,600 have been provided in support of new mandates related to: (a) the Secretariat's contribution to the United Nations Resident Coordinator System ($13 million), in accordance with part VI of General Assembly resolution 69/262; and (b) the establishment of a new P-4 post ($357,600), pursuant to General Assembly resolution 69/15 on the

implementation of the outcome of the Third International Conference on Small Island Developing States (SAMOA Pathway).

Resource changes in line with General Assembly resolution 69/264 (Further reductions)

9.13 Resource changes of $832,900 are proposed in line with General Assembly resolution 69/264, under posts ($583,300) and non-post requirements ($249,600). The decrease of $583,300 under posts reflects the proposed abolishment of two posts (P-5 and GS (OL)) in subprogrammes 3 ($418,600) and 4 ($164,700). A reduction of $249,600 in non-post resources relates mainly to travel of staff that takes into account the anticipated impact of the approved standards of accommodation for air travel, and further efficiencies that the Department plans to bring about in 2016-2017.

Resource changes in line with General Assembly resolution 69/264 (Efficiencies)

9.14 Resource changes of $232,300 are proposed in line with General Assembly resolution 69/264, under posts ($159,900) and non-post resources ($72,400). The decrease in post resources reflects proposals of freezing recruitment against established posts. The reduced requirements under non-post resources relate to communications, contractual services, furniture and equipment, and office automation equipment.

Extrabudgetary resources

9.15 During the biennium 2016-2017, total projected extrabudgetary resources amounting to $150,165,100 will supplement resources from the regular budget to provide for various substantive and technical cooperation activities, including consultancy, expert groups, travel, technical advisory services, training, workshops, seminars and field projects.

Other information

9.16 The Department will conduct self-evaluations and self-assessments and will report on the implementation of evaluation activities. Training programmes on monitoring and evaluation will be organized to further strengthen departmental monitoring and evaluation capacity. The departmental evaluation policy serves as a basis for the monitoring and evaluation activities.

9.17 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation would amount to $282,800, representing a total of 22 work-months of Professional/General Service staff for the biennium 2016-2017, funded from regular budget resources.

9.18 The issuance of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 9.6 below and as distributed in the output information for each subprogramme.

9.19 The Department's publications are also a revenue source for the Secretariat, generating $3.4 million in sales and subscriptions in 2013 and 2014.

Table 9.6 **Summary of publications**

	2012-2013 actual			2014-2015 estimate			2016-2017 estimate		
	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic
Recurrent	7	159	30	92	37	17	105	1	14
Non-recurrent	–	50	8	24	1	14	35	2	1
Total	**7**	**209**	**38**	**116**	**38**	**31**	**140**	**3**	**15**

A. Policymaking organs

Table 9.7 **Resource requirements by policymaking organ**

	Resources (thousands of United States dollars)		Posts	
	2014-2015	2016-2017 (before recosting)	2014-2015	2016-2017
Regular budget				
1. Statistical Commission	106.9	106.9	–	–
2. Commission on Population and Development	122.5	122.5	–	–
3. Commission for Social Development	204.3	204.3	–	–
4. High-level political forum follow-up on the implementation of sustainable development	1 470.8	746.1	–	–
5. Committee for Development Policy	357.4	357.4	–	–
6. Committee of Experts on Public Administration	334.7	334.7	–	–
7. Experts on International Cooperation in Tax Matters	353.6	353.6	–	–
8. United Nations Forum on Forests	101.5	101.5	–	–
9. Permanent Forum on Indigenous Issues	353.6	353.6	–	–
Total	**3 405.3**	**2 680.6**	**–**	**–**

9.20 Provision is made under this subsection for requirements related to standing intergovernmental organs and expert bodies, special sessions of the General Assembly and intergovernmental processes, the servicing of which is the responsibility of the Department of Economic and Social Affairs and which are deemed to require specific provisions. The provision for experts serving on committees in their individual capacity are in accordance with General Assembly resolution 2491 (XXIII), as amended by resolutions 41/176, 42/25, section VI, and 43/217, section IX, while the provisions for members of the functional commissions are in accordance with General Assembly resolutions 1798 (XVII), 2128 (XX) and 2245 (XXI).

Standing intergovernmental organs and expert bodies

Statistical Commission

Resource requirements (before recosting): $106,900

9.21 The Statistical Commission was established by the Economic and Social Council in its resolution 8 (I). Its terms of reference, as set out in Council resolutions 8 (I), 8 (II) and 1566 (L), are to assist the Council in: promoting the development of national statistics and the improvement of their comparability; coordinating the statistical work of the specialized agencies; developing the central statistical services of the Secretariat; advising the organs of the United Nations on general questions relating to the collection, interpretation and dissemination of statistical information; and promoting the improvement of statistical methods in general. The Commission consists of 24 representatives of Member States elected by the Council for a period of four years.

9.22 Bearing in mind General Assembly resolution 50/227 and the need to provide for more continuity in the Commission's decision-making and oversight with respect to the global statistical process, and with the aim of enabling the Commission to follow up on the statistical implications of the major United Nations conferences and summits, the Council, in its resolution 1999/8, decided that the Commission would meet annually for a period of four working days in New York, beginning in 2000.

9.23 The forty-seventh and forty-eighth sessions of the Statistical Commission are scheduled to be held in 2016 and 2017, respectively.

Commission on Population and Development

Resource requirements (before recosting): $122,500

9.24 The Population Commission was established by the Economic and Social Council in its resolution 3 (III). Its terms of reference were initially set out in Council resolution 150 (VII). In its resolution 49/128, the General Assembly decided that the revitalized Population Commission would be renamed the Commission on Population and Development and that it would meet on an annual basis. The Commission is composed of 47 representatives of Member States elected by the Council for a period of four years (Council decision 1995/320). It normally meets annually for a period of five working days.

9.25 Under its terms of reference, the Commission is to assist the Council by: (a) arranging for studies and advising the Council on population issues and trends, the integration of population and development strategies, population and related development policies and programmes and the provision of population assistance, as well as addressing population and development questions on which either the principal or the subsidiary organs of the United Nations or the specialized agencies may seek advice; (b) monitoring, reviewing and assessing the implementation of the Programme of Action of the International Conference on Population and Development at the national, regional and global levels, identifying reasons for success and failure, and advising the Council thereon: and (c) reviewing the findings of research and analysis pertaining to the interrelationships between population and development a the national, regional and international levels and advising the Council thereon.

9.26 Pursuant to General Assembly resolution 57/270 B, the Commission reviewed its methods of work at its thirty-eighth session, in 2005, and at its thirty-ninth session, in 2006. In its decision 2005/2, entitled "Methods of work of the Commission on Population and Development", the Commission reaffirmed its central role in coordinating the review and assessment of the overall implementation of the Programme of Action of the International Conference on Population and Development and

the outcome of the twenty-first special session of the General Assembly, and reiterated the need to conduct periodically comprehensive reviews and appraisals of the implementation of the Programme of Action and the key actions for its further implementation. By its resolution 2006/1, the Commission decided that it would adopt a multi-year programme of work limited to a two-year planning horizon, based on special themes from the Programme of Action of the International Conference on Population and Development, and that in considering those annual themes, it would continue to review and assess both their substantive and policy aspects as well as the progress made in programme implementation in relation to the themes. Furthermore, the General Assembly decided in 2011, by its resolution 65/234, to extend the Programme of Action and the key actions for its further implementation beyond 2014, and ensure its follow-up in order to fully meet its goals and objectives.

9.27 The forty-ninth and fiftieth sessions of the Commission on Population and Development are scheduled to be held in 2016 and 2017, respectively.

Commission for Social Development

Resource requirements (before recosting): $204,300

9.28 The Social Commission was established as a functional commission of the Economic and Social Council by the Council in its resolution 10 (II). As a result of a comprehensive reappraisal of the role of the Commission, the Council, in its resolution 1139 (XLI), renamed it the Commission for Social Development to clarify its role as a preparatory body of the Council for the entire range of social development policy. Following the convening of the World Summit for Social Development in 1995, the Council, by its resolution 1995/60, decided that the Commission should review, on a periodic basis, issues related to the follow-up and implementation of the Copenhagen Declaration on Social Development and the Programme of Action adopted by the Summit. By its resolution 1996/7, the Council decided to expand the membership of the Commission from 32 to 46 representatives of Member States, elected by the Council for a period of four years, and that it should meet in annual sessions of eight working days. The Council also decided by its resolution 2005/11, that the Commission would be organized in a series of two-year action-oriented implementation cycles that would include a review segment and a policy segment.

9.29 The fifty-fourth and fifty-fifth sessions of the Commission for Social Development are scheduled to be held in 2016 and 2017, respectively.

High-level political forum follow-up on the implementation of sustainable development

Resource requirements (before recosting): $746,100

9.30 The General Assembly, in resolution 66/288, decided to establish a universal, intergovernmental, high-level political forum on sustainable development. The forum replaced the Commission on Sustainable Development and builds on the strengths, experiences, resources and inclusive participation modalities of the Commission. The format and organizational aspects of the high-level political forum are outlined in General Assembly resolution 67/290. The High-Level Political Forum provides political leadership, guidance and recommendations for sustainable development, follows up and reviews progress in the implementation of sustainable development commitments, enhances the integration of the three dimensions of sustainable development and has a focused, dynamic and action-oriented agenda, ensuring the appropriate consideration of new and emerging sustainable development challenges. The annual meetings of the forum are convened under the auspices of the Economic and Social Council. The forum convenes every four years under the auspices of the General Assembly at the level of heads of State, the next session of which will take place in 2017.

9.31 The General Assembly, in part XIV of its resolution 68/247, approved funding support for the participation of representatives from least developed countries to attend the sessions of the forum, which is also implemented in accordance with the provisions of resolution 65/286.

Committee for Development Policy

Resource requirements (before recosting): $357,400

9.32 The Economic and Social Council, in annex I to its resolution 1998/46, renamed the Committee for Development Planning, functioning in accordance with Council resolutions 1035 (XXXVII) and 1079 (XXXIX) and decision 1995/215, the Committee for Development Policy and reconfirmed its status as a subsidiary body of the Council. In accordance with Council resolution 1998/46, the Committee is composed of 24 independent experts who possess expertise in the fields of economic development, social development and environmental protection and who reflect adequate geographical and gender balance. Its membership includes experts who are able to make contributions in terms of emerging issues and the multilateral process. The experts are nominated by the Secretary-General following consultation with interested Governments and are approved by the Council. The term of office of each member is three years.

9.33 The Committee is called upon to undertake a triennial review of the status of least developed countries and to meet on that issue once every three years. Since the adoption in 1997 of additional guidelines for the identification of least developed countries, this has also involved undertaking impact assessments of countries found to be eligible for graduation. Furthermore, the Committee reports to the Council its findings with respect of the monitoring exercises on the development progress of countries graduating from the list of least developed countries. In its resolution 67/221, the General Assembly requested the Committee to monitor the development progress of graduated countries on an annual basis for the first three years after graduation became effective and triennially thereafter. Economic and Social Council resolution 2011/20 reflects the Council's intention to engage in more frequent interactions with the Committee on the themes of the high-level segment and on other pertinent issues that the Committee wishes to bring to the attention of the Council.

9.34 The eighteenth and nineteenth sessions of the Committee for Development Policy are scheduled to be held in 2016 and 2017, respectively.

Committee of Experts on Public Administration

Resource requirements (before recosting): $334,700

9.35 The Committee of Experts on Public Administration, which has been holding annual sessions since 2003 in accordance with Economic and Social Council resolution 2003/60, was established by the Council in its resolution 2001/45 and consists of 24 experts appointed in their personal capacity by the Council upon their nomination by the Secretary-General. The Committee's role is twofold: first, to support intergovernmental deliberations in providing policy options and making recommendations to Member States to improve governance and public administration structures and processes for development; and secondly, to guide and monitor the performance of the Division for Public Administration and Development Management in the implementation of the United Nations Programme in Public Administration and Development.

9.36 The fifteenth and sixteenth sessions of the Committee of Experts on Public Administration are scheduled to be held in 2016 and 2017, respectively.

Committee of Experts on International Cooperation in Tax Matters

Resource requirements (before recosting): $353,600

9.37 By its resolution 2004/69, the Economic and Social Council decided to rename the Ad Hoc Group of Experts on International Cooperation in Tax Matters the Committee of Experts on International Cooperation in Tax Matters. The Committee comprises 25 members who act in their expert capacity, nominated by Governments. The members are appointed by the Secretary-General, after the notification of the Council, for a term of four years and are drawn from the fields of tax policy and tax administration. Their appointment reflects adequate equitable geographical distribution, representing different tax systems. As from 2005, the Committee meets on a yearly basis for a period of five days in Geneva.

9.38 The Committee of Experts on International Cooperation in Tax Matters is mandated to: (a) keep under review and update as necessary the United Nations Model Double Taxation Convention between Developed and Developing Countries and the Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries; (b) provide a framework for dialogue with a view to enhancing and promoting international tax cooperation among national tax authorities; (c) consider how new and emerging issues could affect international cooperation in tax matters and develop assessments, commentaries and appropriate recommendations; (d) make recommendations on capacity-building and the provision of technical assistance to developing countries and countries with economies in transition; and (e) give special attention to developing countries and countries with economies in transition in dealing with all the aforementioned issues. The Committee submits its report on the work of its annual session to the Economic and Social Council at its substantive session.

9.39 In its resolution 2006/48, the Economic and Social Council noted the creation of four subcommittees on substantive matters, namely, treaty abuses, mutual assistance in collecting tax debts, the definition of permanent establishment, and the exchange of information, and two working groups, on international tax arbitration and the Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries.

9.40 In its resolution 2008/16, the Economic and Social Council recognized that the Committee had agreed to create, as necessary, ad hoc subcommittees composed of experts and observers who would work according to the Committee's rules of procedure to prepare and determine the supporting documentation for the agenda items, including requests for papers by independent experts, for consideration at its regular session.

9.41 At each annual session, the Committee reviews the list of subcommittees and working groups and decides to terminate those that have fulfilled their mandates and to establish new ones to be tasked with new mandates emerging from its programme of work.

9.42 The twelfth and thirteenth sessions of the Committee of Experts on International Cooperation in Tax Matters are scheduled to be held in 2016 and 2017, respectively.

United Nations Forum on Forests

Resource requirements (before recosting): $101,500

9.43 By its resolution 2000/35, the Economic and Social Council established the United Nations Forum on Forests as an intergovernmental subsidiary body of the Council, to serve as a permanent policy and political forum, with the main objective of promoting the management, conservation and sustainable development of all types of forests, and to strengthen long-term political commitment to that end. The Forum is composed of all States Members of the United Nations and members of the specialized agencies with full and equal participation, including voting rights.

9.44 By its resolution 2006/49, the Economic and Social Council decided that following its seventh session, in 2007, the Forum would meet biennially for a period of up to two weeks on the basis of a focused multi-year programme of work adopted by the Forum as its seventh session.

9.45 The Forum is mandated to carry out principal functions related to supporting efforts to achieve the shared global objectives on forests; facilitating the implementation of a non-legally binding instrument on all types of forests; policy development; international coordination among organizations, instruments and institutions; international cooperation; monitoring, assessment and reporting; and strengthening political commitment. By its resolution 2006/49, the Economic and Social Council decided to strengthen the international arrangement on forests and accorded a mandate to the Forum through 2015.

9.46 The eleventh session of the United Nations Forum on Forests will be held in 2015, when the effectiveness of the international arrangement on forests will be reviewed and future options considered.

Permanent Forum on Indigenous Issues

Resource requirements (before recosting): $353,600

9.47 The Economic and Social Council, in its resolution 2000/22, established the Permanent Forum on Indigenous Issues, as a subsidiary organ of the Council, consisting of 16 members, 8 members to be nominated by Governments and elected by the Council, and 8 members to be appointed by the President of the Council, following formal consultation with the Bureau and the regional groups, through their coordinators. Nominations are decided on the basis of broad consultations with indigenous organizations, taking into account the diversity and geographical distribution of the indigenous people of the world as well as the principles of transparency, representatively and equal opportunity for all indigenous people, including internal processes, when appropriate, and local indigenous consultation processes. All members serve in their personal capacity as independent experts on indigenous issues for a period of three years, with the possibility of re-election or reappointment for one further period. States, United Nations bodies and organs, intergovernmental organizations and non-governmental organizations in consultative status with the Council may participate as observers. Organizations of indigenous people may also participate as observers, in accordance with the procedures that have been applied in the Working Group on Indigenous Populations of the Subcommission on the Promotion and Protection of Human Rights.

9.48 The Economic and Social Council decided that the Permanent Forum shall hold an annual session of 10 working days at the United Nations Office at Geneva, United Nations Headquarters or such other place as the Permanent Forum may decide in accordance with existing Financial Rules and Regulations of the United Nations.

9.49 The fifteenth and sixteenth sessions of the Permanent Forum on Indigenous Issues are scheduled to be held in 2016 and 2017, respectively.

9.50 The distribution of resources for policymaking organs is reflected in table 9.8 below.

Table 9.8 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2014-2015*	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	3 405.3	2 680.6	–	–
Total	**3 405.3**	**2 680.6**	**–**	**–**

9.51 The amount of $2,680,600, reflecting a decrease of $724,700 would be required to cover the costs of travel of the Commission/Committee and Forum members for the annual and biennial sessions, respectively. The decrease in non-post resources results from the removal of non-recurrent requirements related to the implementation of the outcome of the United Nations Conference on Sustainable Development, pursuant to General Assembly resolution 66/288.

B. Executive direction and management

Resource requirements (before recosting): $9,966,800

9.52 The Under-Secretary-General for Economic and Social Affairs is responsible for the overall direction, supervision and management of the Department in the implementation of its mandates and its approved programme of work. He serves as convener of the Executive Committee on Economic and Social Affairs as well as the Programme Manager of the Development Account and is responsible for the overall management of capacity development activities. The Under-Secretary-General is assisted by the Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs and the Assistant Secretary-General for Economic Development.

9.53 The Assistant Secretary-General for Economic Development serves as the principal economic adviser to the Under-Secretary-General, whom he assists by leading and coordinating the policy research and analysis work of the Department. The Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs supports the Under-Secretary-General by providing substantive support to the Economic and Social Council and other relevant intergovernmental bodies. The Office of the Under-Secretary-General provides support and advice to the Under-Secretary-General and, as appropriate, to the Assistant Secretaries-General on the planning, coordination, management and assessment of the work of the Department.

9.54 The Strategic Planning and Communications Service supports the Under-Secretary-General in promoting strategic integration and policy coherence, including collaborative work with other Secretariat entities and the formulation of policies and strategies in the areas of knowledge management, website communications, publishing and electronic administration. In addition, the Service represents the Department in relevant Secretariat policy and normative bodies, including the Publications Board, the Information and Communications Management Committee, the Data Governance Council and the Task Force on Knowledge Management.

Table 9.9 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources, including programme aspects of the programme budget and programme monitoring and evaluation

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Programme of work is effectively managed	Timely delivery of outputs and services	Target	93	93	93
		Estimate		93	93
	(Percentage of output delivery within established deadlines)	Actual			93

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(b) Increased timeliness of submission of documentation	Increased percentage of pre-session documentation submitted in accordance with the required deadline (Percentage)	Target	90	90	85
		Estimate		90	85
		Actual			85
(c) Enhanced policy coherence in the management of the economic and social activities of the United Nations Secretariat through the support of the Executive Committee on Economic and Social Affairs	(i) Number of joint Executive Committee on Economic and Social Affairs policy papers, reports, guidance and other notes, capacity-building activities and approaches	Target	30	30	30
		Estimate		30	30
		Actual			30
	(ii) Number of decisions arising from meetings of the Executive Committee on Economic and Social Affairs	Target	40	40	40
		Estimate		40	40
		Actual			40
(d) Enhanced public knowledge on the role of the Department of Economic and Social Affairs in promoting sustainable development for all	Increased media coverage of the Department of Economic and Social Affairs activities (media articles/followers on Twitter/ million likes on Facebook)	Target	305/ 410 000/ 2.1	–	–
		Estimate		280/ 340 000/ 1.4	–
		Actual			271/ 225 000/ 221 000
	(millions of visitors to Department of Economic and Social Affairs websites)	Target	45		–
		Estimate		43	–
		Actual			41
	(Department of Economic and Social Affairs video productions)	Target	80		–
		Estimate		70	–
		Actual			58

9.55 The distribution of resources for executive direction and management is reflected in table 9.10 below.

Table 9.10 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	8 470.9	8 470.9	26	26
Non-post	1 976.0	1 495.9		–
Total	**10 446.9**	**9 966.8**	**26**	**26**

9.56 The amount of $9,966,800, reflecting a decrease of $480,100 would provide for: (a) $8,470,900 for 26 posts (1 Under-Secretary-General, 2 Assistant Secretary-General, 2 D-1, 5 P-5, 3 P-4, 1 P-3, 3 P-2 and 9 General Service (2 Principal level and 7 Other level)); and (b) $1,495,900 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services,

supplies and materials, furniture and equipment, and grants and contributions. The decrease in non-post resources results mainly from the removal of non-recurrent requirements related to the implementation of the outcome of the United Nations Conference on Sustainable Development, pursuant to General Assembly resolution 66/288; and further reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel, and further efficiencies that the Department plans to bring about in 2016-2017, in line with General Assembly resolution 69/264.

C. Programme of work

9.57 The distribution of resources by subprogramme is reflected in table 9.11 below.

Table 9.11 **Resource requirements by subprogramme**

(1) *Regular budget*

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2014-2015*	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
1. Economic and Social Council Support and Coordination	14 941.4	14 905.2	44	44
2. Social policy and development	17 745.6	17 716.9	59	59
3. Sustainable development	20 880.4	18 291.3	58	58
4. Statistics	34 289.1	33 836.4	122	121
5. Population	13 513.7	13 500.5	44	44
6. Development policy and analysis	13 338.4	13 320.5	44	44
7. Public administration and development management	13 521.6	13 493.2	47	47
8. Sustainable forest management	3 367.4	3 336.7	8	8
9. Financing for development	8 731.8	7 339.5	22	22
Subtotal	**140 329.4**	**135 740.2**	**448**	**447**

(2) *Extrabudgetary*

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2014-2015*	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
1. Economic and Social Council support and coordination	1 421.1	1 830.0		
2. Social policy and development	2 055.4	1 823.7		
3. Sustainable development	2 363.6	1 565.0		
4. Statistics	556.5	480.0		
5. Population	1 153.6	1 398.5		
6. Development policy and analysis	1.5	6.0		
7. Public administration and development management	–	–		
8. Sustainable forest management	2 565.3	3 509.0	8	8
9. Financing for development	2 516.9	110.0		
Subtotal	**12 633.9**	**10 722.2**	**8**	**8**
Total	**152 963.3**	**146 462.4**	**456**	**455**

Subprogramme 1
Economic and Social Council support and coordination

Resource requirements (before recosting): $14,905,200

9.58 Substantive responsibility for this subprogramme is vested within the Office of Economic and Social Council Support and Coordination. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 7 of the biennial programme plan for the period 2016-2017.

Table 9.12 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To advance the role of the General Assembly and the Economic and Social Council and promote coordination and coherence in the activities of the United Nations system in the implementation of the internationally agreed development goals

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Strengthened role of the General Assembly and the Economic and Social Council in facilitating and monitoring progress towards the implementation of the internationally agreed development goals, and in reinforcing the linkages between global policy discussion and national efforts to achieve those goals, including through the high-level political forum convened under the auspices of the Economic and Social Council and the Development Cooperation Forum	(i) Increased level of satisfaction of Member States with the support and servicing of the intergovernmental process, including the quality of the reports of the Secretary-General and the implementation of gender-sensitive recommendations (Number of Member States)	Target	35	30	40
		Estimate		30	30
		Actual			30
	(ii) Increase in the number of national focal points involved in United Nations country-level work participating in the operational activities segment (Number of national policymakers)	Target	15	13	12
		Estimate		13	12
		Actual			12
	(iii) Increase in the number of stakeholders participating in the Development Cooperation Forum	Target	125	120	120
		Estimate		120	112
		Actual			112
(b) Enhanced role of the Economic and Social Council in guiding its subsidiary bodies and in promoting coordination and coherence in the activities of the United Nations system, including the integration of the three dimensions of sustainable development within the United Nations system	(i) All relevant issues considered by the Economic and Social Council, particularly the annual main theme, are duly included in the agendas and programmes of work of the functional commissions, where appropriate (Number of issues)	Target	14	12	12
		Estimate		12	10
		Actual			10
	(ii) All subsidiary bodies of the Economic and Social Council take action in response to its policy coordination initiatives and documents, where appropriate (Number of resolutions/decisions and recommendations adopted by the Council's subsidiary machinery in	Target	10	8	8
		Estimate		8	6
		Actual			6

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2016-2017	2014-2015	2012-2013
	response to Council policy coordination initiative)				
	(iii) Increase in the number of subsidiary bodies and United Nations funds, programmes and specialized agencies that provide recommendations and technical guidance on how the Economic and Social Council can integrate their perspectives into the larger picture of sustainable development	Target	15		–
		Estimate		10	–
		Actual			–
	(iv) Increase in the number of United Nations system organizations preparing an action plan for the implementation of General Assembly and Economic and Social Council guidance on operational activities for development and developing strategic plans according to the General Assembly quadrennial comprehensive policy review	Target	4	3	3
		Estimate		3	2
		Actual			2
	(Number of organizations)				
	(v) Increased utilization by Member States, in their follow-up, of a simplified process and improved evaluative reporting on the implementation of the quadrennial comprehensive policy review	Target	10	8	–
		Estimate		8	4
		Actual			4
	(Number of Member States)				
	(vi) Increased contribution to the deliberations of the Economic and Social Council by non-governmental organizations in consultative status with the Council	Target	65	60	–
		Estimate		60	50
		Actual			50
	(Number of official statements made by non-governmental organizations)				
(c) Enhanced role of the Economic and Social Council in the area of post-conflict reconstruction and development	(i) Increase in the number of recommendations and decisions of the Economic and Social Council on long-term development situations of post-conflict countries	Target	3	2	2
		Estimate		2	1
		Actual			1
	(Number of resolutions and/or decisions adopted by the Council)				
	(ii) Increase in the number of interactions between the Economic and Social Council and the Peacebuilding Commission	Target	3	3	3
		Estimate		3	2
		Actual			2
	(Number meetings)				

External factors

9.59 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers, both national and international, will be involved in the consideration of economic, social and environmental issues in the General Assembly and the Economic and Social Council; (b) the international community will be responsive to the recommendations and decisions of the Assembly and the Council; (c) United Nations agencies will be committed to participating in the Assembly/Council process and to implementing recommendations and decisions of those bodies; and (d) non-governmental organizations will maintain interest in applying for consultative status with the Council and engaging with the Council and its subsidiary bodies.

Outputs

9.60 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: plenary meetings and informal consultations (20); meetings of the Second Committee and informal consultations (43); United Nations Pledging Conference for Development Activities (2); Assembly meeting on development (2);

b. Parliamentary documentation: reports of the Secretary-General: communication for development (1); culture of peace and sustainable development (1); promotion of culture of peace, interreligious and intercultural dialogue, understanding and cooperation for peace (2); United Nations Literacy Decade (1); Decade to Roll Back Malaria (2); industrial development (1); global road safety (1); foreign policy and health (2); report to the Assembly and the Economic and Social Council on the quadrennial comprehensive policy review (3); globalization and interdependence (1); human resources development (1); promotion of ecotourism for poverty eradication and environment protection (1); a world against violence and violent extremism (1); Follow-up World Summit on the Information Society (1);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: substantive sessions and resumed sessions of the Council (140); the Integration Segment and Coordination and Management Meetings (18); meetings of the Council on emerging/emergency issues (2); high-level policy dialogue with financial and trade institutions (2); thematic discussion (2); Council meetings devoted to the Ad Hoc Advisory Group on Haiti (4); joint meetings of the Council with the Peacebuilding Commission (4); preparatory meetings and consultations for shaping a post-2015 development agenda (12); substantive servicing of the Ad Hoc Advisory Group on Haiti (10); Support for Member States in the preparation of the reviews in the context of the High-Level Political Forum under the auspices of the Economic and Social Council, support to Member States in the integrated coordinated follow-up to conferences and summits (14);

b. Parliamentary documentation: report on the quadrennial comprehensive policy review (3); report on trends and progress in international development cooperation (Development Cooperation Forum) (1); report on the theme of the high-level segment (2); report on the theme of the thematic discussion (2); report on the

Ad Hoc Inter-Agency Task Force on Non-Communicable Diseases (1); written statements submitted by non-governmental organizations in consultative status with the Council (60); report of the Ad Hoc Advisory Group on Haiti (2); report on South Sudan (2); report on the role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits (2);

(iii) Committee on Non-Governmental Organizations:

a. Substantive servicing of meetings: meetings and informal consultations of the Committee at its regular and resumed sessions (60); ad hoc meetings at regular and resumed sessions convened by the Committee (4); meetings of the informal working group on methods of work of the Committee (8);

b. Parliamentary documentation: reports of the Committee on its regular and resumed sessions (4); notes by the Secretary-General for consideration by the Committee, submitting new applications by non-governmental organizations for consultative status with the Economic and Social Council (120); notes by the Secretary-General for consideration by the Committee, submitting quadrennial reports of non-governmental organizations in consultative status with the Council (70); notes by the Secretary-General on deferred applications of the Committee, requests by non-governmental organizations for reclassification, communications received from Member States on the status of the implementation of resolution 2008/4 (10);

(iv) Ad hoc expert groups: expert group meeting on the report of the Secretary-General on comprehensive statistical analysis of the financing of operational activities for development of the United Nations system (1); meetings of the Under-Secretary-General's advisory group to guide the Department's support for the Development Cooperation Forum (3); expert group meetings on substantive issues addressed by the Development Cooperation Forum, involving academia (2); expert group meetings for the high-level segment of the Economic and Social Council (8); expert group meeting on the engagement of civil society in emerging issues in support of the development agenda of the Economic and Social Council and its high-level segment (1); expert group meetings on thematic issues of the quadrennial comprehensive policy review (1); multi-stakeholder meetings to solicit views from important partners and national Governments on the best strategy for the implementation of the quadrennial comprehensive policy review and to formally launch the inter-agency preparatory efforts for the review cycle (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Special events: joint meeting of the Economic and Social Council and the Chairs of the functional commissions (2); panel discussions, interactive debates and keynote addresses of the General Assembly (2) and its Second Committee (14); regional/interregional consultations on the quadrennial comprehensive policy review (1); round table and panel discussion on United Nations operational activities for development in the context of the Second Committee and the Economic and Social Council to facilitate Member States' deliberations on the quadrennial comprehensive policy review and follow-up (1); consultations with civil society and non-governmental organizations on annual themes of the Economic and Social Council, the formulation of the post-2015 United Nations development agenda (1); Economic and Social Council informal youth forum (2); keynote addresses to the Economic and Social Council by

leading scholars and experts in various development fields (2); the Economic and Social Council informal partnership forum (2); global preparatory meeting on the theme of the high-level segment (2); panel discussions during the Coordination and Management Meeting (4); integration segment (2); high-level segment ministerial round-table breakfasts (14); video interviews (2); round tables and panel discussions on United Nations operational activities for development for the operational activities segment (8); high-level multi-stakeholder symposiums on selected development cooperation issues in preparation for the Development Cooperation Forum (3); side events during the Development Cooperation Forum (3); side events on development cooperation in the context of main conferences of the United Nations and high-level meetings of the General Assembly (3); support for Member States in the preparation of the reviews in the context of the High-Level Political Forum under the auspices of the Economic and Social Council, support to Member States in the integrated coordinated follow-up of conferences and summits (14); non-governmental organizations forums on the theme of the high-level segment (2);

(ii) Technical material: updating and maintenance of the Internet home pages of the Economic and Social Council and the Office for Economic and Social Council Support and Coordination (1); international development cooperation report (1); development and production of Development Cooperation Forum newsletters and other outreach materials (1); development and updating of the database on reviews conducted in the context of the annual reviews of the High-level Political Forum under Economic and Social Council auspices (1); e-discussion on the annual theme of the high-level segment of the Economic and Social Council (2); webcast of the Economic and Social Council high-level segment and the informal partnership forum (4); webcast of the Economic and Social informal youth forum (2); development and updating of the interactive database of civil society organizations for outreach and interactive discussions with civil society during and in preparation for intergovernmental meetings, including the Economic and Social Council and its subsidiary bodies (1); maintenance of the integrated civil society organization database (1); maintenance and development of the paperless committee system to manage the official documentation of the Committee on Non-Governmental Organizations (1); in-depth studies to evaluate the implementation of the recommendations of the 2012 quadrennial comprehensive policy review of United Nations operational activities for development as input for the 2016 review (1);

(iii) Substantive servicing of inter-agency meetings: participation in the substantive servicing of meetings of coordination mechanisms (Chief Executives Board for Coordination/High-level Committee on Programmes/High-level Committee on Management, United Nations Development Group, United Nations Environment Group) and inter-agency meetings related to non-communicable diseases, faith-based issues and culture-of-peace and indigenous issues (10); consultative inter-agency meetings held in New York (20); inter-agency consultations on the preparations for the quadrennial comprehensive policy review (2); inter-agency meeting to discuss framework and tools to monitor the system-wide implementation of the quadrennial comprehensive policy review (1); meetings between the members of the Economic and Social Council and the Executive Boards of the International Monetary Fund and the World Bank (2); meetings of the interim inter-agency support group of the United Nations Non-Governmental Liaison Service (4); meetings of the Liaison Service Sponsors' Group (2); annual inter-agency meeting of civil society organization focal points (2); meetings of the Assistant Secretary-General's inter-departmental civil society organization task force (8).

9.61 The distribution of resources for subprogramme 1 is reflected in table 9.13 below.

Table 9.13 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	13 004.2	13 004.2	44	44
Non-post	1 937.2	1 901.0	–	–
Subtotal	**14 941.4**	**14 905.2**	**44**	**44**
Extrabudgetary	1 421.1	1 830.0	–	–
Total	**16 362.5**	**16 735.2**	**44**	**44**

9.62 The amount of $14,905,200, reflecting a decrease of $36,200 would provide for: (a) $13,004,200 for 44 posts (1 D-2, 4 D-1, 6 P-5, 9 P-4, 5 P-3, 3 P-2 and 16 General Service (1 Principal level and 15 Other level)) to undertake substantive analyses and technical monitoring of development progress at the national, regional and global levels; provide substantive servicing and support for meetings of intergovernmental and other bodies, such as the General Assembly and its Second Committee, the Economic and Social Council, including its annual ministerial review and its Development Cooperation Forum, the Committee on Non-Governmental Organizations and the Ad Hoc Advisory Group on Haiti; prepare parliamentary documentation, publications and technical material (website, newsletter, brochures) for these meetings; organize technical cooperation activities (seminars, training workshops, field projects); and support the monitoring, reporting and implementation of the quadrennial comprehensive policy review of United Nations operational activities for development; and (b) $1,901,000 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials, furniture and equipment, and grants and contributions. The decrease in non-post resources results from further reductions under: (i) consultants; (ii) office automation equipment; and (iii) travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.63 During the biennium 2016-2017, projected extrabudgetary resources of $1,830,000 would be used to: (i) ensure multi-stakeholder participation in expert group meetings supporting the high-level segment preparatory process; (ii) permit the utilization of external expertise to improve the analytical work for the quadrennial comprehensive policy review of United Nations operational activities for development; and (iii) to support the global preparations for the Development Cooperation Forum, including the financing of substantive studies, global/regional preparatory meetings and expert group meetings.

Subprogramme 2
Social policy and development

Resource requirements (before recosting): $17,716,900

9.64 Substantive responsibility for this subprogramme is vested in the Division for Social Policy and Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 7 of the biennial programme plan for the period 2016-2017.

Table 9.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen international cooperation in the area of social development and promote greater social inclusion and well-being for all

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Increased agreement at the intergovernmental level	(i) Increased percentage of proposed recommendations used in the formulation of resolutions, decisions and agreed conclusions	Target	86	85	94
		Estimate		85	80
		Actual			84
	(ii) Increased percentage of gender-sensitive recommendations related to social development issues	Target	100	100	–
		Estimate		100	100
		Actual			100
(b) Increased knowledge of and acquired skills for implementing social policies at the national and community levels with a view to strengthening the capacity of Member States in this regard	Increase in the number of national personnel trained to implement social policies at the national and community levels and the number of persons declaring intent to use the knowledge and skills acquired in their work	Target	420	312	350
		Estimate		420	310
		Actual			389
(c) Increased awareness by Governments, civil society, the United Nations system and the private sector of social development analysis	(i) Increase in the number of visits to and downloads from the website of the Division for Social Policy and Development to obtain United Nations research and analysis information (Millions of visits)	Target	14	4.9	3
		Estimate		11	4.5
		Actual			9.6
	(ii) Increase in the number of citations of the two flagship reports of the Division in major international newspapers and academic journals, as well as in publications of other entities of the United Nations system	Target	120	50	–
		Estimate		110	42
		Actual			–

External factors

9.65 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and other stakeholders will collaborate with the subprogramme in undertaking the proposed programme activities.

Outputs

9.66 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: The plenary meetings and meetings of the Second and Third Committees (20); The Open-ended Working Group on Ageing and intersessional meetings of the bureau of the Working Group (20);

b. Parliamentary documentation: global human order (2016) (1); implementation of the outcomes of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly (2); implementation of the Second United Nations Decade for the Eradication of Poverty (2); role of cooperatives in social development (2017) (1); summary of report on the world social situation (2017) (1); follow-up to the implementation of the World Programme of Action for Youth (2016) (1); follow-up to the Second World Assembly on Ageing (2); report on follow-up to the twentieth anniversary of the International Year of the Family and beyond (2); realization of the Millennium Development Goals and other internationally agreed development goals for persons with disabilities towards 2015 and beyond (1); status of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto (2016) (1);

(ii) Economic and Social Council:

Substantive servicing of meetings: Economic and Social Council (12);

(iii) Commission for Social Development:

a. Substantive servicing of meetings: inter-sessional meetings of the bureau (8); meetings of the Commission (32);

b. Parliamentary documentation: notes on emerging issues (2); reports on: priority themes for 2016 and 2017 (2); social dimensions of the New Partnership for Africa's Development (2); review and appraisal of the Madrid International Plan of Action on Ageing (2); follow-up to the implementation of the World Programme of Action for Youth (2016) (1); Strengthening the mainstreaming of disability in the post-2015 development agenda (2017) (1);

(iv) Permanent Forum on Indigenous Issues:

a. Substantive servicing of meetings: substantive servicing of meetings: meetings of the fifteenth and sixteenth sessions of the Forum (40); pre-sessional meetings of the Forum (8);

b. Parliamentary documentation: parliamentary documentation: reports on issues relating to recommendations made following the fourteenth and fifteenth sessions of the Forum (20);

(v) Conference of States Parties to the Convention on the Rights of Persons with Disabilities:

a. Substantive servicing of meetings: substantive servicing of meetings: meetings of the Conference of States Parties (12); and inter-sessional working groups (20);

b. Parliamentary documentation: parliamentary documentation: reports on the sessions of the Conference of States Parties (2); documents of the working groups of the Conference of States Parties (6);

(vi) Ad hoc expert groups: the priority theme of the fifty-fifth and fifty-sixth sessions of the Commission for Social Development (2); theme of the report on the World Social Situation (1); inter-agency meeting on poverty eradication in the post-2015 context (2017) (1); follow-up to the International Year of Cooperatives role of cooperatives in implementing post-2015 sustainable development agenda (2016) (1); implementation of the Madrid International Plan of Action on Ageing in the Post-2015 context (2016) (1); implementation of the World Programme of Action for Youth in the post-2015 context

(2017) (1); family policies in the post-2015 context (2016) (1); priority themes for the Permanent Forum on Indigenous Issues in 2016 and 2017 (2); panel discussions in relation to the fifty-fourth and fifty-fifth sessions of the Commission for Social Development (4); advancement of the status of persons with disabilities and the post-2015 United Nations development agenda (2016) (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: report on the World Social Situation 2017 (1); 2017 State of the World's Indigenous Peoples (1); 2017 World Youth Report: Engaging youth to achieve the global development agenda (1);

(ii) Press releases, press conferences: press conferences on social development issues (8); Launch of the Report on the World Social Situation 2017; 2017 State of the World's Indigenous Peoples; 2017 World Youth Report: Engaging youth to achieve the global development agenda (3);

(iii) Special events: briefings and/or side events for Member States and other stakeholders on issues relating to social development, implementation of the post-2015 development agenda, and the social dimension of sustainable development organized by the Division for Social Policy and Development prior to or during sessions of the General Assembly, the Economic and Social Council, the Commission for Social Development, the Conference of States Parties and the Permanent Forum on Indigenous Issues and the Open-Ended Working Group on Ageing (10); support to global and regional technical meetings, organized by partner institutions, on issues related to social development, implementation of the post-2015 development agenda, and the social dimension of sustainable development support of the work of the Commission for Social Development, the Economic and Social Council, the Conference of State Parties, the Permanent Forum on Indigenous Issues and the Open-Ended Working Group on Ageing (10); provision of substantive and administrative support for the observance of international days: World Day of Social Justice, International Day of Families, World Elder Abuse Awareness Day, International Day of Cooperatives, International Day of the World's Indigenous Peoples, International Youth Day, International Day of Older Persons, International Day for the Eradication of Poverty, International Day of Persons with Disabilities, International Human Solidarity Day (10); organization of cultural events in connection with the annual session of the Permanent Forum on Indigenous Issues (2); organization of special lectures and multi-stakeholder panels on indigenous issues (4); development of strategic outreach activities, events to promote a specific priority issue or special observance of the United Nations (4);

(iv) Technical material: development and updating of content of websites and portals of the Division for Social Policy and Development, as well as the United Nations Social Development Network (online portal) and social media sites (1); maintenance of a database for voluntary sharing of national experiences on effective partnerships for social development (1); maintenance of a database on the status of the implementation of the recommendations of the Permanent Forum on Indigenous Issues (1); preparation of technical paper(s) on indigenous peoples' issues for specialized expert or inter-agency meetings (1); preparation of technical paper on the contribution of civil society to social development (1); preparation of technical paper on "Taking further action to promote disability-inclusive development" (1); preparation of annual reports on civil society participation in the Commission for Social Development, the Permanent Forum on Indigenous Issues and the Open-Ended Working Group on Ageing (2); accessible-format versions of documentation and publications on persons with

disabilities (1); Youth (Youth Flash Newsletter) (1); the United Nations Network on Ageing (1); social issues brief (1); cooperatives (1); Disability (Enable) (1); the work of the Permanent Forum on Indigenous Issues (1);

(v) Substantive servicing of inter-agency meetings: United Nations Inter-Agency Network on Youth Development (1); Inter-Agency Support Group on the Convention on the Rights of Persons with Disabilities (1); United Nations Secretariat-wide task team on accessibility (1); Inter-Agency Support Group meetings on indigenous issues (1); Social Protection Inter-Agency Cooperation Board (1); Inter-Agency Task Force on Social and Solidarity Economy (1); Committee for the Promotion and Advancement of Cooperatives (COPAC) (1); United Nations task teams supporting sustainable development goals and post-2015 agenda (1);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: advisory services, upon request from Member States, to carry out assessment, analysis and evaluation of their socioeconomic situations, development goals, policies, institutional arrangements and management (6);

(ii) Training courses, seminars and workshops: group training, including symposiums, seminars and workshops, to promote networking, advocacy and capacity-building for policy research, policy planning, implementation and evaluation of social development programmes and policies (6);

(iii) Field projects: piloting, operationalizing institutional capacities and technology transfer in policy formulation, programme and project development and programme management at the country level financed from extrabudgetary resources (4).

9.67 The distribution of resources for subprogramme 2 is reflected in table 9.15 below.

Table 9.15 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	16 647.5	16 647.5	59	59
Non-post	1 098.1	1 069.4	–	–
Subtotal	**17 745.6**	**17 716.9**	**59**	**59**
Extrabudgetary	2 055.4	1 823.7	–	–
Total	**19 801.0**	**19 540.6**	**59**	**59**

9.68 The amount of $17,716,900, reflecting a decrease of $28,700 would provide for: (a) $16,647,500 for 59 posts (1 D-2, 3 D-1, 5 P-5, 14 P-4, 8 P-3, 8 P-2 and 20 General Service (1 Principal level and 19 Other level)) to support normative, analytical and operational support for Member States and intergovernmental and non-governmental organizations on a broad range of socioeconomic issues through monitoring of national and global trends and emerging issues; substantive servicing of intergovernmental meetings; promotion of dialogue with major stakeholders; preparation of reports and publications; organization of expert group meetings, seminars and panel discussions; and provision of advisory services; and (b) $1,069,400 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials, furniture and equipment and grants and contributions. The decrease in non-post resources results

from further reductions under office automation equipment; and travel of staff, that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.69 During the biennium 2016-2017, projected extrabudgetary resources of $1,823,700 under this subprogramme would be used: (a) to support the representation of the Permanent Forum on Indigenous Issues at important meetings of interest for its mandate; language-related needs of the Forum, including support for translation of informal working documents and informal interpretation for meetings; the preparation of special publications and workshops; capacity-building; and follow-up to the outcome document of the World Conference on Indigenous Peoples, including the System-Wide Action Plan (SWAP) on indigenous peoples; (b) to support catalytic and innovative interventions to build national capacities, including the capacities of non-governmental organizations for disability action, to support exchanges at the subregional, regional and interregional levels on good practices in relation to and guidelines for implementation of the Outcome Document of the High-Level Meeting on Disability and Development and actions to further disability inclusion in the post-2015 development agenda, in line with the Convention on the Rights of Persons with Disabilities; and (c) to contribute to effective follow-up to the priorities of the Copenhagen Declaration and Programme of Action on Social Development and the Millennium Declaration by supporting research and preparation of documents on catalytic and innovative interventions in the areas of poverty eradication, employment and decent work and social integration.

Subprogramme 3
Sustainable development

Resource requirements (before recosting): $18,291,300

9.70 Substantive responsibility for the subprogramme is vested within the Division for Sustainable Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 7 of the biennial programme plan for the period 2016-2017.

Table 9.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To accelerate the implementation of sustainable development goals, targets and commitments in accordance with the internationally agreed development goals, including those contained in the United Nations Millennium Declaration and those to be defined as part of the post-2015 development agenda, including the sustainable development goals, and the outcomes of major United Nations conferences and summits, in particular the United Nations Conference on Sustainable Development, and Agenda 21

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Effective review of and agreement by Member States on key sustainable development challenges and priority actions to advance implementation of agreed outcomes on sustainable development and integration of the three dimensions of sustainable development, including outcomes of major United Nations conferences on sustainable development, and Agenda 21	Increased percentage of Member States expressing satisfaction with the support and servicing of intergovernmental processes, including activities related to consensus-building, partnerships and voluntary commitments, policy analysis and participation of major groups and other relevant stakeholders	Target	88	87	86
		Estimate		87	86
		Actual			86

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2016-2017	2014-2015	2012-2013
(b) Increased accessibility of information, understanding and knowledge of policy options, practical measures and concrete actions needed for the adoption and implementation of sustainable development at the local, national, regional and international levels	(i) Increase in the number of inputs by Member States into databases on partnerships, voluntary commitments, best practices and lessons learned	Target	50	44	42
		Estimate		44	43
		Actual			42
	(ii) Increase in the number of visits to and downloads from the website of the Sustainable Development Knowledge Platform and its related social media forums to obtain information, documentation and publications (Millions of visits)	Target	5.5	5	–
		Estimate		5	4.6
		Actual			4.6
(c) Enhanced capacity of developing countries, including small island developing States, and countries with economies in transition to formulate and implement strategies, policies, frameworks and programmes in support of sustainable development, with a special focus on gender equality and empowerment of women	(i) Increase in the number of countries assisted by the Division, through the subprogramme, that have launched policy initiatives and developed partnerships, programmes and plans of action aimed at achieving sustainable development goals (percentage)	Target	96	95	–
		Estimate		95	94
		Actual			94
	(ii) Increase in the number of national staff, disaggregated by sex, who have acquired enhanced knowledge and skills to effectively support the implementation of programmes and plans of action for sustainable development	Target	270	260	250
		Estimate		260	250
		Actual			250
(d) Strengthened science-policy interface in decision-making at all levels	(i) Increased percentage of participants from Member States providing positive feedback on the support provided by the Secretariat	Target	73	–	–
		Estimate		–	–
		Actual			
	(ii) Number of positive comments on the usefulness of the global sustainable development report	Target	95	–	–
		Estimate		–	–
		Actual			–

External factors

9.71 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and international institutions will give priority to the implementation of "The future we want", Agenda 21, the Johannesburg Plan of Implementation and other commitments made during the World Summit on Sustainable Development, the Barbados Programme of Action and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States as well as the outcomes of the Third International Conference on Small Island Developing States, and to acting upon decisions taken at the United Nations Conference on Sustainable Development and at the summit for the adoption of the post-2015 development agenda.

Outputs

9.72 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: substantive servicing of the meetings of the Second Committee of the General Assembly, including informal consultations (80);

b. Parliamentary documentation: report of the High-Level Political Forum under the auspices of the General Assembly and political declaration (1); follow-up on progress towards sustainable development: a review of the implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21, the Johannesburg Plan of Implementation and the outcome document of the United Nations Conference on Sustainable Development (2); consolidated reports of the Rio Conventions (2); follow-up on the SAMOA Pathway and the Mauritius Strategy for Implementation (2); report on the promotion of new and renewable sources of energy (1); report on the United Nations Decade on Sustainable Energy for All (2); report on Harmony with Nature (2); report on entrepreneurship for development (2); report on cooperative measures to assess and increase awareness of environmental effects related to waste originating from chemical munitions dumped at sea (1); report on United Nations system mainstreaming of sustainable development (2);

(ii) High-Level Political Forum on Sustainable Development:

a. Substantive servicing of meetings: substantive servicing of the meetings of the High-Level Political Forum on Sustainable Development, including preparatory events, informal consultations and side events (90);

b. Parliamentary documentation: report of the High-Level Political Forum on Sustainable Development under the auspices of the Economic and Social Council (2); major group papers for the High-Level Political Forum (10); background papers for the High-Level Political Forum (5); reports on regional forums held in preparation for the High-Level Political Forum meetings (10); report on sustainable development in action: voluntary commitments and multi-stakeholder partnerships for sustainable development (2); reports on thematic issues (2); global sustainable development report: summary for policymakers (2);

(iii) Economic and Social Council:

Substantive servicing of meetings: meetings of the Economic and Social Council related to sustainable development issues, including informal consultations (8);

(iv) Ad hoc expert groups: ad hoc expert group meetings on: the themes of the High-Level Political Forum (1); implementing the sustainable development goals (1); United Nations system follow-up to the post-2015 development agenda and mainstreaming sustainable development into the work of the United Nations system (1); review of progress on the implementation of the Small Island Developing States Accelerated Modalities for Action (SAMOA Pathway) within the post-2015 development framework for small island developing States (1); the further policy application of the vulnerability resilience profile framework for small island developing States (1); the assessment and evaluation of sustainable development issues related to the global sustainable

development report (2); meetings of the advisory group for the global sustainable development report (2); advancing partnerships and voluntary commitments involving major groups in the area of sustainable development (1); oceans and sustainable development (1); sustainable urban transport and cities (1); the reviews of implementation to be conducted by the High-Level Political Forum as of 2016 (2); methods and approach for mainstreaming water sustainable development goals, targets and indicators at the national and cross-national levels (1); approaches and strategies to follow for mainstreaming energy sustainable development goals, targets and indicators at the national level (1);

(b) Other substantive activities (regular budget):

(i) Ad hoc expert groups: ad hoc expert group meetings on: the themes of the High-Level Political Forum (1); implementing the sustainable development goals (1); United Nations system follow-up to the post-2015 development agenda and mainstreaming sustainable development into United Nations system work (1); review of progress on the implementation of the SAMOA Pathway within the post-2015 development framework for small island developing States (1); the further policy application of the vulnerability resilience profile framework for small island developing States (1); the assessment and evaluation of sustainable development issues related to the global sustainable development report (2); meetings of the advisory group for the global sustainable development report (2); advancing partnerships and voluntary commitments involving major groups in the area of sustainable development (1); oceans and sustainable development (1); sustainable urban transport and cities (1); the reviews of implementation to be conducted by the High-Level Political Forum as of 2016 (2); methods and approach for mainstreaming water sustainable development goals, targets and indicators at the national and cross- national levels (1); approaches and strategies to follow for mainstreaming energy sustainable development goals, targets and indicators at the national level (1);

(ii) Recurrent publications: Global Sustainable Development Report (2); Natural Resources Forum (Quarterly) (8); summary reports on progress gaps and challenges in the implementation of General Assembly resolution 67/215 in which the Assembly declared 2014-2024 United Nations Decade of Sustainable Energy for All (2);

(iii) Booklets: brochure on the global sustainable development report (1);

(iv) Special events: national preparatory meetings on national voluntary presentations at the High-Level Political Forum (8); regional forums on sustainable development held in preparation for the Forum (10); Forum's panels and round tables (16); side events at United Nations Headquarters and other conferences and meetings (6); panels of the Second Committee of the General Assembly (2); high-level meetings of the General Assembly related to sustainable development (2);

(v) Technical material: Progress report on multi-stakeholder partnerships for small island developing States (2); High-level political forum issues briefs (16); case studies of country vulnerability-resilience profiles (1); success stories on High-Level Political Forum partnerships (1); brochure on the High-Level Political Forum (1); publications of the United Nations system task team on the post-2015 development agenda (2); oceans and seas and sustainable development (1); climate change and sustainable development (1); sustainable urban transport and cities (1); national energy assessments (3); maintenance and updating of the databases and webpages on the Global Sustainable Development Report, including production of online training modules based on global

sustainable development report (2); maintenance and updating of the databases and web pages on voluntary initiatives (voluntary commitments, partnerships, green economy initiatives) (2); maintenance and updating of the databases and web pages on national voluntary sharing of experiences (2); maintenance and updating of the databases and web pages on major groups (2); maintenance and updating of the databases and web pages on Harmony with Nature (2); maintenance and updating of the databases and web pages on small island developing States, including partnerships for small island developing States (2); maintenance and updating of the UN-Energy website (2); further development, maintenance, updating and continuous enhancement of the Sustainable Development Knowledge Platform website of the Division for Sustainable Development and the High-Level Political Forum (2);

(vi) Substantive servicing of inter-agency meetings: substantive servicing of UN-Water meetings (4); substantive servicing of UN-Energy meetings (6); substantive servicing of inter-agency meetings on oceans-related issues (2); substantive servicing of the Executive Committee on Economic and Social Affairs Plus meetings (8); substantive servicing of the meetings of the inter-agency consultative group on small island developing States (8); substantive servicing of meetings and retreats of the United Nations system Task Team on the post-2015 development agenda (6);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Expert advisory services, at the request of Governments and in cooperation with United Nations agencies and regional commissions, will be provided to developing countries, small island developing States and countries with economies in transition for capacity-building and/or strengthening (in such areas as the post-2015 development framework, national sustainable development strategies, participation in United Nations intergovernmental meetings, small island developing States vulnerability-resilience country profiles, green economy and poverty eradication, technology transfer, indicators for sustainable development, facilitating voluntary initiatives (partnerships and voluntary commitments) for sustainable development, strengthening of institutions and providing support to multi-stakeholder consultative processes that promote sustainable development, as well as energy for sustainable development, with a focus on energy efficiency, energy access, energy strategies and climate change, new and renewable energy resources and advanced fossil fuel technologies, sustainable transport, natural resource development and integrated water management (1);

(ii) Training seminars and/or workshops: for and with national policymakers in developing countries, small island developing States and countries with economies in transition, with a view to strengthening national capabilities in all areas of sustainable development (1);

(iii) Field projects: provision of technical services to Member States in the context of country, regional and interregional technical cooperation projects in the area of sustainable development, supported from all sources of funding (1).

9.73 The distribution of resources for subprogramme 3 is reflected in table 9.17 below.

Table 9.17 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	17 451.0	17 390.0	58	58
Non-post	3 429.4	901.3	–	–
Subtotal	**20 880.4**	**18 291.3**	**58**	**58**
Extrabudgetary	2 363.6	1 565.0	–	–
Total	**23 244.0**	**19 856.3**	**58**	**58**

9.74 The amount of $18,291,300, reflecting a decrease of $2,589,100 would provide for: (a) $17,390,000 for 58 posts (1 D-2, 5 D-1, 11 P-5, 11 P-4, 5 P-3, 4 P-2 and 21 General Service (2 Principal level and 19 Other level)); and (b) $901,300 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in post resources results from the proposed abolishment of 1 P-5 post in line with General Assembly resolution 69/264, offset in part by the establishment of 1 P-4 post in the Small Island Developing States Unit for the implementation of resolution 69/15 on the outcome of the Third International Conference on Small Island Developing States (SAMOA Pathway). The decrease in non-post resources reflects: the removal of non-recurrent requirements related to the implementation of the outcome of the Fourth United Nations Conference on Sustainable Development and the support to the Third International Conference on Small Island Developing States, pursuant to General Assembly resolutions 66/288 and 67/207, respectively; and further reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.75 During the biennium 2016-2017, projected extrabudgetary resources of $1,565,000 under this subprogramme would be used: (a) to support the participation of representatives of developing countries and countries with economies in transition in a range of meetings related to sustainable development and in the intergovernmental meetings; (b) to support analytical and technical cooperation work programmes related to energy and water; and (c) to support activities relating to paragraphs 9, 20, 25 and 26 of the Johannesburg Plan of Implementation, including among others, paragraphs 125 to 129 and 119 to 124 of "The future we want".

Subprogramme 4
Statistics

Resource requirements (before recosting): $33,836,400

9.76 Substantive responsibility for this subprogramme is vested within the Statistics Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 7 of the biennial programme plan for the period 2016-2017.

9.77 The Statistics Division carries out its activities in close cooperation with national statistical offices and national geospatial information agencies. It works in collaboration with other offices of the Secretariat, the regional commissions, United Nations specialized agencies, funds and programmes and non-United Nations intergovernmental organizations. In particular, the Division acts as the

secretariat for the Statistical Commission, the Committee of Experts on Global Geospatial Information Management and other intergovernmental bodies in the area of geographical information management, all of which report to the Economic and Social Council. The Division also serves the Committee for the Coordination of Statistical Activities.

9.78 The structure of the Division's programme has five parts: (a) statistical capacity-building; (b) standards and methodological development; (c) the coordination of international statistical activities; (d) data dissemination; and (e) support for the development of geospatial information systems. In statistical capacity-building programmes, the Division helps Member States to build sound national statistical systems, which include solid institutional infrastructures, systematic data collection activities, the compilation of aggregate macroeconomic and social statistics according to global standards and norms, and a multichannel data dissemination system. In the area of methodological work, the Division develops manuals essential for the compilation of reliable and comparable statistics. Other methodological guidelines are also established for the collection, processing, analysis and dissemination of data. In the coordination of international statistical activities, the Division serves as the secretariat for the Statistical Commission and its bureau, as well as other coordinating bodies. In data dissemination, the Division supports national and international decision makers with a range of global statistical products. In line with a recent Economic and Social Council mandate, the Division is now also facilitating the development of an intergovernmental and inter-agency architecture for the area of geospatial information.

9.79 During the biennium 2016-2017, the Division will continue to focus on the development of core information programmes for a national statistical and geospatial information system. This will include activities related to the population census, economic surveys, the system of national accounts and its extensions, relevant environmental and trade statistics and geospatial information systems.

Table 9.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the global statistical and geospatial information system in order to produce high-quality, easily accessible comparable national statistics and geospatial information systems for policymakers and other users at the national and international levels

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*			
			2016-2017	*2014-2015*	*2012-2013*
(a) Strengthened global statistical and geospatial information system, with more active participation by countries and increased collaboration among international organizations, including progress in the harmonization and rationalization of development indicators	(i) Increase in the number of participants from countries and international organizations attending the sessions of the Statistical Commission and the United Nations Committee of Experts on Global Geospatial Information Management, high-level forums, workshops, expert group meetings and seminars	Target	565	560	575
		Estimate		560	550
		Actual			550
	(ii) Increase in the number of collaborative activities carried out with international organizations on the rationalization and harmonization of development indicators	Target	13	12	10
		Estimate		12	11
		Actual			11

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2016-2017	2014-2015	2012-2013
(b) Better and broader use by Governments, international organizations, research institutes, the private sector and the general public of statistical data and technical guidelines produced by the subprogramme	(i) Increase in the number of requests for statistical data satisfied by the Statistics Division (percentage)	Target	5	4	2
		Estimate		4	3
		Actual			19.6
	(ii) Increase in the number of visits to the Statistics Division website (percentage)	Target	3	14	2
		Estimate		14	13
		Actual			3.6
(c) Strengthened capacity of developing countries, in particular the least developed countries, as well as countries with economies in transition, to routinely collect, compile, store, analyse and disseminate official statistics and indicators in the economic, social, demographic and environmental fields, to produce high-quality data, including data disaggregated by sex, for policymakers and the public in general	(i) Increase in the number of national statistical staff who have been effectively utilizing knowledge and skills acquired at training and capacity development activities delivered by the subprogramme (percentage)	Target	75	74	73
		Estimate		74	73
		Actual			78.2
	(ii) Increase in the number of countries that have received guidelines and capacity development support for developing and implementing sustainable national statistical systems	Target	90	85	–
		Estimate		85	–
		Actual			–

External factors

9.80 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the national statistical offices will have the necessary national resources and capacity.

Outputs

9.81 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: Fifth Committee, scale of assessments (20);

b. Parliamentary documentation: reports, background papers and conference room papers on the scale of assessments for the Fifth Committee (2);

(ii) Statistical Commission:

a. Substantive servicing of meetings: meetings of the forty-seventh and forty-eighth sessions of the Commission (12);

b. Parliamentary documentation: reports to the Commission (on the themes decided by the Commission in 2015) (32);

(iii) Committee on Contributions:

a. Substantive servicing of meetings: meetings of the Committee (70);

b. Parliamentary documentation: reports, background papers and conference room papers on the scale of assessments for the Committee (2);

(iv) United Nations Group of Experts on Geographical Names:

a. Substantive servicing of meetings of the twenty-ninth and thirtieth sessions and the eleventh Conference of the Group of Experts (20);

b. Parliamentary documentation: report on the twenty-ninth and thirtieth sessions and the eleventh Conference of the Group of Experts (3);

(v) United Nations Regional Cartographic Conference for the Americas:

a. Substantive servicing of meetings of the eleventh Conference (8);

b. Parliamentary documentation: report on the eleventh Conference (1);

(vi) Committee of Experts on Global Geospatial Information Management:

a. Substantive servicing of meetings: meetings of the sixth and seventh sessions (12);

b. Parliamentary documentation: reports on the sixth and seventh sessions of the Committee of Experts (2);

(vii) Ad hoc expert groups: expert group meeting on big data for official statistics (2); expert group meeting on extended international and global accounts (2); expert group meeting on environment statistics (2); expert group meeting on energy statistics (1); expert group meeting on international economic and social classifications (1); expert group meeting on industrial statistics (1); meeting of the United Nations Committee of Experts on Environmental-Economic Accounting (2); expert group meeting on national accounts (2); inter-agency and expert group meeting on development indicators (4); expert group meeting on the coordination and capacity-building for monitoring development (2); inter-agency and expert group meeting on gender statistics (2); expert group meeting on population and housing censuses (2); inter-agency and expert group meeting on civil registration and vital statistics (2); expert group meeting on global geospatial information management (2); expert group meeting on the integration of statistical and geospatial information (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: 2015 International Trade Statistics Yearbook, Volume I and Volume II (2); 2016 International Trade Statistics Yearbook, Volume I and Volume II (2); World Statistics Pocketbook 2016 and 2017 (2); Demographic Yearbook 2015 and 2016 (2); Electricity Profiles 2014 and 2015 (2); Energy Balances 2014 and 2015 (2); Energy Statistics Yearbook 2014 and 2015 (2); Industrial Commodity Statistics Yearbook 2014 Vol. I and Vol. II (2); Industrial Commodity Statistics Yearbook 2015 Vol. I and Vol. II (2); Monthly Bulletin of Statistics 2016 and 2017 (24); National Accounts Statistics: Analysis of Main Aggregates 2015 and 2016 (2); National Accounts Statistics: Main Aggregates and Detailed Tables, 2015, Part I-V (5); National Accounts Statistics: Main Aggregates and Detailed Tables, 2016, Part I-V (5); Population and Vital Statistics Report, Vol. LXVIII and Vol. LXVIIII (2); Post-2015 Development Goals Monitoring Report 2016 and 2017 (2); Statistical Yearbook 61st and 62nd Issues (2).

(ii) Non-recurrent publications: Measuring Asset Ownership and Entrepreneurship from a Gender Perspective (1); Studies in Methods: Documenting Population and Housing Census Operations and Archiving Census Data (1); Studies in Methods: Managing Civil Registration and Vital Statistics Systems (1); Studies in Methods: Managing Population and Housing Censuses (1); Guidelines on Big Data for Official Statistics (1); Handbook on Land and Ecosystem Accounting (1); Operational Guide for a Programme of

Integrated Surveys and Administrative Data (1); Handbook on Forest Accounting (1); Handbook on National Accounting Back-casting Methodology (1); Handbook on National Accounting Cultural Accounts (1); Handbook on National Accounting Non-profit Institutions (1); Handbook on National Accounting of the Household Sector based on Integrated System of Surveys (1); System of Environmental-Economic Accounting Implementation Guide (1); Handbook on Geospatial Information (1); Statistical Notes — Monograph (15 Topics) (1); Methodologies in selected areas of environment statistics (Volume 2) (1);

(iii) Technical material: CountryStats 2016 and 2017 (2); Progress Chart on the Post-2015 Development Indicators (2); Glossary of terms for the standardization of geographical names (1); Technical reference manual for the standardization of geographical names (1); Update of classification of activities for time use statistics (1); Handbook for setting up an environment statistics programme (1); Guidelines in industrial and energy statistics (2); Analytical tables for international merchandise trade statistics (2); analytical tables for statistics of international trade in services (2); analytical tables for tourism statistics (2); United Nations Commodity Trade Statistics Database (merchandise and service trade) (2); website on the Task Force on International Trade Statistics (2); website on the measurement of trade and economic globalization (2); website on tourism statistics (2); online compilation guidance for international merchandise trade statistics (2); online compilation guidance for statistics of international trade in services (2); online compilation guidance for tourism statistics (2); newsletter on the international trade and economic globalization statistics (4); newsletter of the Task Force on International Trade Statistics (2); website on environment statistics (4); environmental indicators (2); country environmental snapshots (2); environment statistics newsletter (4); website on industry statistics (semi-annual update) (4); website on classifications (semi-annual update) (4); website on energy statistics (semi-annual update) (4); classifications newsletter (4); energy statistics newsletter (4); website on environmental accounting (2); newsletter on environmental-economic accounting (4); economic statistics online knowledge base (2); environmental-economic accounting online knowledge base/archive (2); website on national accounts (2); newsletter on national accounts (4); statistical annex on Development Indicators for the Secretary-General's office (4); development indicators database update (2); development data, analysis and visualization platform (2); website on development indicators (2); website of the Inter-Agency and Expert Group on Development Indicators (techgroup) (2); website of the High-level Group on Development Indicators (techgroup) (2); gender indicators website (yearly update) (2); demographic and social statistics website (8); World Programme on Population and Housing Censuses website (8); Vital Statistics, Series A (biweekly website) (24); United Nations Group of Experts on Geographical Names Information Bulletin (semi-annual) (4); website on global geospatial information management (semi-annual updates) (4); website on the United Nations Group of Experts on Geographical Names world geographical names database (semi-annual updates) (4); United Nations Global Geospatial Information Management — best practices case studies (8); website on Statistical Commission (2); Monthly Bulletin of Statistics Online (24); website of UNdata (12); World Statistics Pocketbook (electronic) (2); CountryStat app (2); website on city groups (2); website on standards and methods (2); website of the Statistics Division (8); website of the Statistics Division publication archive (2); website of the Committee for the Coordination of Statistical Activities (4); website on national statistical systems (2); website on statistical capacity-building (8); responses to ad hoc requests from Member States and other users for information on concepts and methods, as well as national practices, in the various fields of statistics (information hotlines) (5); preparation of

technical material for the Advisory Expert Group on National Accounts (2); preparation of technical material for the meetings of the Committee of Experts on Environmental-Economic Accounting (4); preparation of technical material for the meetings of the Statistical Data and Metadata Exchange ownership group on national accounts and its technical subgroup (4); preparation of technical material for the meetings of the interagency group on economic and financial statistics (4); preparation of technical material on the Statistical Data and Metadata Exchange for development indicators (2); development indicator database technical development and maintenance (including documentation and training) (2); development data, analysis and visualization platform technical development and maintenance (2); UNdata database technical development and maintenance (including documentation and training) (2); preparation of technical material for the meetings of the Committee for the Coordination of Statistical Activities (4); preparation of technical material for the meetings of entities of the United Nations system and cluster 10, statistics, Executive Committee on Economic and Social Affairs (4).

9.82 The distribution of resources for subprogramme 4 is reflected in table 9.19 below.

Table 9.19 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	32 033.5	31 868.8	122	121
Non-post	2 255.6	1 967.6	–	–
Subtotal	**34 289.1**	**33 836.4**	**122**	**121**
Extrabudgetary	556.5	480.0	–	–
Total	**34 845.6**	**34 316.4**	**122**	**121**

9.83 The amount of $33,836,400, reflecting a decrease of $452,700 would provide for: (a) $31,868,800 for 121 posts (1 D-2, 5 D-1, 9 P-5, 17 P-4, 22 P-3, 15 P-2 and 52 General Service (12 Principal level and 40 Other level)) to provide substantive servicing to various intergovernmental bodies, including the Fifth Committee, the Statistical Commission and the Committee of Experts on Global Geospatial Information Management, and to assist national and international information systems in the areas of: (i) statistical capacity-building; (ii) standards and methodological development; (iii) the coordination of international statistical activities; (iv) data dissemination; and (v) support for the development of geospatial information systems; and (b) $1,967,600 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in post resources is due to the proposed abolition of one General Service (Other level) post in line with resolution 69/264. The decrease in non-post resources results from: (i) the removal of non-recurrent provisions related to the implementation of the outcome of the United Nations Conference on Sustainable Development, pursuant to General Assembly resolution 66/288; and (ii) further reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.84 During the biennium 2016-2017, projected extrabudgetary resources of $480,000 under the subprogramme will be used to: (a) build capacity of Member States on the organization and development of national statistical systems as well as the implementation of the Fundamental

Principles for Official Statistics, endorsed by the General Assembly in its resolution 68/261, adopted by the Statistical Commission in 1994, reaffirmed in 2013, and endorsed by the Economic and Social Council in its resolution 2013/21; (b) provide training on the concepts and methodologies in the fields of economic, demographic, social, trade and environmental statistics, including the measurement and monitoring of the development indicators framework; and (c) support the implementation of the United Nations Programme on Global Geospatial Information Management in Member States.

Subprogramme 5
Population

Resource requirements (before recosting): $13,500,500

9.85 Substantive responsibility for the subprogramme is vested in the Population Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 7 of the biennial programme plan for the period 2016-2017.

9.86 The Population Division of the Department of Economic and Social Affairs is responsible for monitoring the implementation of the Programme of Action of the International Conference on Population and Development in accordance with General Assembly resolutions 49/128 and S-21/2. It produces the population estimates and projections used throughout the United Nations system; prepares estimates of three of the four indicators associated with the Millennium Development Goals target of attaining universal access to reproductive health; contributes, in partnership with other United Nations agencies, to the production of estimates of child mortality (also a key Millennium Development Goal indicator); provides substantive secretariat support to the Commission on Population and Development of the Economic and Social Council; and participates in or leads technical groups on methodological developments related to the measurement of child mortality, adult mortality, HIV/AIDS and international migration. The Division is responsible for addressing all population issues, including international migration and development, the demographic impact of HIV/AIDS, population ageing, urbanization, fertility and reproductive health, national population policies and the interrelations between population dynamics and development, including the integration of population dimensions into the international development agenda and the monitoring of sustainable development goals.

9.87 The subprogramme will facilitate access for Governments and civil society to information on population trends, their demographic components and the interactions between population dynamics and sustainable development, including the gender dimensions of demographic phenomena, especially with regard to fertility, mortality, migration, HIV/AIDS, urbanization, population growth, population ageing and the environment, so as to provide a sound basis for the formulation of government policies and programmes. Official United Nations demographic estimates and projections will be prepared for all countries and areas of the world, as well as urban and rural areas and major cities, and will serve as a standard, consistent set of population figures for use throughout the United Nations system, including for the production of indicators for monitoring progress towards the achievement of all internationally agreed goals, including the Millennium Development Goals and sustainable development goals. Internal and international migration, urbanization, fertility and reproductive health, the demographic impact of HIV/AIDS and the changing age structures of population and their impact on sustainable development are some of the areas identified as high priority in the outcome document of the United Nations Conference on Sustainable Development, "The future we want" (General Assembly resolution 66/288), the Millennium Declaration, the Millennium Development Goals, the Declaration of Commitment on HIV/AIDS, the Programme of Action of the International Conference on

Population and Development and various resolutions adopted by the Commission on Population and Development. Work in the area of migration and its interrelationship with development has intensified as a result of the 2006 and the 2013 High-level Dialogue on International Migration and Development and the follow-up thereto (General Assembly resolutions 61/208, 62/270 and 68/4) and the attention given to the topic by the Commission on Population and Development (see Commission resolutions 2006/2 and 2013/1).

9.88 The subprogramme will enhance substantive support for and servicing of intergovernmental bodies (including the Commission on Population and Development and the General Assembly) in relation to agenda items relevant to the field of population, through the preparation of high-quality documentation, analytical work and the facilitation of consensus-building and policy development. Activities carried out under the subprogramme support the implementation of the recommendations contained in the Programme of Action of the International Conference on Population and Development; the key actions for the further implementation of the Programme of Action, adopted at the twenty-first special session of the Assembly; the outcomes of the Millennium Summit and high-level follow-up meetings; and "The future we want". In particular, activities include monitoring progress towards the achievement of the goals set out in the Programme of Action, the Millennium Development Goals and the sustainable development goals, as well as analysing and investigating new policy issues and emerging global trends in the field of population and sustainable development.

9.89 The subprogramme will continue to strengthen and expand the distribution of population information in digital form, including through expanded and improved websites and online databases, in order to respond effectively to the growing demand for timely information and data and to support coordination among United Nations entities in the area of population.

Table 9.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the international community's capacity to effectively address current and emerging population issues and to integrate the population dimensions into the international development agenda

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Enhanced awareness of the international community of new and emerging population issues and increased knowledge and understanding of the interactions between population and development, including the gender dimensions of demographic phenomena, especially in regard to fertility, mortality, migration, family planning, urbanization, population growth, population ageing and the environment	Increased interaction of the subprogramme with other key stakeholders in the area of population (Number of government officials receiving briefings or visiting the Population Division for consultations)	Target	145	140	90
		Estimate		140	90
		Actual			238
(b) Effectively facilitate review by Member States of progress made in the further implementation of the Programme of Action of the International Conference on Population and Development and of relevant instruments of the United Nations development agenda	(i) All documents produced by the subprogramme for the Commission on Population and Development are made available to Member States on time (percentage)	Target	100	100	100
		Estimate		100	100
		Actual			100

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2016-2017	2014-2015	2012-2013
	(ii) Degree of satisfaction among Member States regarding the information and data provided by the subprogramme to the intergovernmental bodies (Number of Member States expressing satisfaction with the work of the subprogramme)	Target	27	25	–
		Estimate		25	22
		Actual			22
(c) Improved accessibility and timeliness of population information and data, sex- and age-disaggregated data for use by Member States, the United Nations system, civil society and academia	Increased number of visits to the Population Division website (Millions of visits)	Target	2.0	–	–
		Estimate		2.0	
		Actual			–

External factors

9.90 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Member States will remain committed to the goals and objectives of the International Conference on Population and Development, the relevant goals of the outcome documents of the Millennium Summit and the World Summit, and to the follow-up to the United Nations Conference on Sustainable Development.

Outputs

9.91 During the biennium 2016-2017, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings of the Second Committee of the General Assembly (2);

b. Parliamentary documentation: International migration and development: report of the Secretary-General (1);

(ii) Economic and Social Council:

Substantive servicing of meetings of the Council (2);

(iii) Commission on Population and Development:

a. Substantive servicing of meetings: the Commission (20); intersessional meetings of the bureau of the Commission (8);

b. Parliamentary documentation: progress reports on activities in the field of population (2); proposed strategic framework for the population subprogramme for the biennium 2018-2019 (1); proposed programme of work in population for the biennium 2018-2019 (1); report on the intersessional meetings of the bureau of the Commission (2); report on world demographic trends (1); reports on world population monitoring (2);

(iv) Ad hoc expert groups: annual coordination meetings on international migration (2); coordination meeting on the United Nations Inquiry on Population and Development (1); expert group meeting on the evaluation of civil registration and vital statistics data (1); expert group meeting on population and development (1); expert group meeting to support the preparation of a report of the Secretary-General for the fiftieth session of the Commission, in 2017 (1); expert group meeting to support the preparation of a report of the Secretary-General for the fifty-first session of the Commission, in 2018 (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: World Population Monitoring 2016: Concise report (1); World Population Monitoring 2017: Concise report (1); World Fertility report 2017 (1); World Mortality report 2017 (1); International Migration report (1); World Population Ageing 2017 (1); World Population Prospects 2017, Vol. I: Comprehensive Tables (1); World Population Prospects 2017, Vol. II: Country profiles (1), World Population Policies 2017 (1); emerging issues in health and mortality (1); report on a selected population and development topic (1); report on a selected population policy topic (1); Population Facts on current and emerging population issues (12); wall chart on international migration (1); wall chart on population ageing and development (1); wall chart on world population 2017 (1); wall chart on reproductive health (1); World Population Prospects 2017: Extended dataset (1); World Population Prospects 2017: Comprehensive dataset (1);

(ii) Non-recurrent publications: World Family Planning 2017: Highlights (1); World Mortality 2017: Highlights (1); International Migration: Highlights (1); World Population Ageing 2017: Highlights (1); World Population Prospects 2017: Highlights (1); World Population Policies 2017: Highlights (1); World Fertility Data 2017 (1); World Marriage Data 2017 (1); World Mortality 2017 dataset (web) (1); data booklet on mortality indicators (1); data booklet on population and sustainable development (1); data booklet on urban areas (1); data booklet on world population 2017 (1); data booklet on a selected policy topic (1); data booklet on Reproductive Health Policies (1);

(iii) Technical material (regular budget/extrabudgetary): annual update of empirical database on fertility and nuptiality (2); World Contraceptive Use Data 2016 (1); World Contraceptive Use Data 2017 (1); annual model-based estimates and projections of family planning (2); model-based estimates and projections of marital status (1); World Mortality 2017 data — web (1); annual child mortality estimates for United Nations Inter-Agency Group for Child Mortality Estimation (IGME) (2); biennial maternal mortality estimates for United Nations Maternal Mortality Estimation Inter-Agency Group (MMEIG) (1); annual update of empirical database on mortality (2); dataset on international migration flows (1); database on international migration flows (web) (1); dataset on the stock of international migrants (1); annual update on the global migration database (web) (2); semi-annual update of unmigration.org website (4); World Population Prospects 2017 database (web) (1); special aggregates dataset (1); probabilistic projections by country (1); data sources database (web) (1); Demobase (1); World Population Prospects 2017: Methodology report (1); online country profiles (1); annual update of empirical population data (2); ProUrban database (1); database on urbanization and development (web) (1); database on World Population Policies (web) (1); World Population Ageing 2017: Country profiles (web) (1); database living arrangements of older persons (web) (1); database on spatial population (web) (1); database on population and development (web) (1); population policy country profiles (web) (1); technical paper on population and development issues (8); Reports of the

annual coordination meetings on international migration (2); report on the coordination meeting on the United Nations Inquiry on Population and Development (1); report on the expert group meeting on evaluation of civil registration and vital statistics data (1); report on the expert group meeting on population and development (1); briefing notes or statements for senior officials or representatives of Member States (18); responses to requests from Member States, the media, United Nations entities, other stakeholders in 2016 (4); responses to requests from Member States, the media, United Nations entities, other stakeholders in 2017 (4); updates of the Population Division website (8);

(iv) Substantive servicing of inter-agency meetings: Executive Committee on Economic and Social Affairs, Global Migration Group, Committee for the Coordination of Statistical Activities, Inter-agency Group for Child Mortality Estimation and other inter-agency meetings (8);

(v) Special events: briefings for Member States (4);

(vi) Press conferences/press releases: press conferences (3); press releases (4);

(vii) Contributions to joint outputs: annual sets of revised child mortality estimates provided to the United Nations Children's Fund for the Inter-agency Group for Child Mortality Estimation (2).

9.92 The distribution of resources for subprogramme 5 is reflected in table 9.21.

Table 9.21 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	12 819.3	12 819.3	44	44
Non-post	694.4	681.2	–	–
Subtotal	**13 513.7**	**13 500.5**	**44**	**44**
Extrabudgetary	1 153.6	1 398.5	–	–
Total	**14 667.3**	**14 899.0**	**44**	**44**

9.93 The amount of $13,500,500, reflecting a decrease of $13,200 would provide for: (a) $12,819,300 for 44 posts (1 D-2, 2 D-1, 7 P-5, 7 P-4, 9 P-3, 2 P-2 and 16 General Service (4 Principal level and 12 Other level) to provide substantive servicing to the Commission on Population and Development and to the General Assembly in matters related to population issues, including international migration and development and the monitoring of the Plan of Action of the International Conference on Population and Development; to prepare the set of official United Nations population estimates and projections that serves as the basis for the population-related statistics prepared by other entities of the United Nations system; to monitor population policies and trends in fertility. mortality, migration and urbanization and interrelationships between population and development for all countries or areas of the world; and (b) $681,200 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in non-post resources results from further reductions under: (i) office automation equipment; and (ii) travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.94 For the biennium 2016-2017 projected extrabudgetary resources of $1,398,500 under the subprogramme would be used to: (a) develop comprehensive databases of the empirical evidence underlying demographic indicators and family planning indicators; (b) design and implement a user-friendly web-based interface for demand-driven data visualization and database queries; (c) improve the methodologies to make estimates and projections of demographic and family planning indicators; (d) utilize external expertise to assist in the compilation of data not publicly available, and in improving and testing methodologies; and (e) consultancies to support the work of the Special Representative of the Secretary-General for International Migration.

Subprogramme 6
Development policy and analysis

Resource requirements (before recosting): $13,320,500

9.95 The subprogramme falls under the responsibility of the Development Policy and Analysis Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 7 of the biennial programme plan for the period 2016-2017.

9.96 To achieve the subprogramme's objectives, the Division carries out three core functions: (a) assisting the General Assembly and the Economic and Social Council in identifying and better understanding crucial economic development issues and challenges, in particular in the context of transition from the Millennium Development Goals to the post-2015 sustainable development goals; (b) fostering and disseminating a concerted United Nations view on the world economic outlook and its implications for the prospects of developing countries; and (c) providing assistance for the strengthening of the capacity for policy analysis in developing countries through the integration of economic, social and environmental policies into national development strategies.

Table 9.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate the reaching of intergovernmental agreement on the economic policies and actions necessary at the national and international levels to improve long-term development prospects by strengthening the international debate on new and emerging economic development issues and challenges and on the world economic situation

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Strengthened international debate by assisting the General Assembly and the Economic and Social Council in identifying and understanding new and emerging economic development issues and challenges in the context of advancing the internationally agreed development goals	(i) Increase in the number of economic policies and actions debated to achieve internationally agreed development goals (Number of decisions taken by the General Assembly and the Economic and Social Council regarding these issues)	Target	17	16	15
		Estimate		16	15
		Actual			15
	(ii) Increased percentage of Member States responding to surveys that find the main analytical reports of the subprogramme "useful" and "very useful"	Target	76	75	65
		Estimate		75	65
		Actual			65

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
	(iii) Increase in the number of joint activities with the United Nations Conference on Trade and Development (UNCTAD) and the regional commissions to better evaluate the global macroeconomic situation	Target	21	20	20
		Estimate		20	12
		Actual			26
	(Number of uses of the Division's global economic forecasting model by UNCTAD and/or the regional commissions for their own economic analyses and reports)				
(b) Improved awareness of and dialogue on the world economic situation, including fostering and disseminating a unified United Nations view on the world economic outlook and its implications for the prospects of developing countries, including the least developed countries	(i) Increase in the number of references in official documents to the analysis by the Development Policy and Analysis Division of the world economic situation	Target	51	50	33
		Estimate		50	34
		Actual			34
	(ii) Increase in the number of downloads from the website of the Development Policy and Analysis Division to obtain information, documentation and publications	Target	800 000	750 000	650 000
		Estimate		750 000	650 000
		Actual			2 233 935
(c) Strengthened capacity of developing countries, including the least developed countries, and economies in transition to integrate macroeconomic, environmental and social policies, including gender dimensions, in national development strategies and to make macroeconomic stability compatible with the long-term goals of poverty eradication and sustainable development, and also, once defined and agreed upon, with the core principles and objectives of the post-2015 United Nations development agenda	Increase in the number of developing countries that have developed proposals and plans of action on the integration of macroeconomic and social policies, with adequate consideration given to promoting gender equality, into national development strategies in the context of sustainable development and a post-2015 development agenda	Target	22	21	20
		Estimate		21	20
		Actual			19

External factors

9.97 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that policymakers at the national and international levels will be involved in discussions with the United Nations bodies on global development trends, issues and policies.

Outputs

9.98 During the biennium 2016-2017, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: Second Committee: substantive support on economic issues in formal, informal and informal-informal meetings (24);

b. Parliamentary documentation: assistance to third States affected by the application of sanctions (contribution to the report prepared by the Office of Legal Affairs) (2); report on development cooperation with middle-income countries (1); report on unilateral economic measures as a means of political and economic coercion against developing countries (1); updated overview of the major international economic and policy challenges for equitable and inclusive sustained economic growth and sustainable development, and of the role of the United Nations in addressing these issues in the light of the New International Economic Order (1);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: substantive backstopping to the Economic and Social Council on issues pertaining to the high-level segment and on all matters pertaining to the Committee for Development Policy (24);

b. Parliamentary documentation: report on the work of the Committee for Development Policy on its eighteenth and nineteenth sessions (2); mid-year updates of *World Economic Situation and Prospects*, 2016 and 2017 (2); overview of *World Economic and Social Survey*, 2016 and 2017 (2);

(iii) Committee for Development Policy:

a. Substantive servicing of meetings: administrative and substantive support covering all aspects of its work programme (20);

b. Parliamentary documentation: background studies for the Committee for Development Policy, on topics to be decided by the Economic and Social Council and on the list of the least developed countries (4);

(iv) Ad hoc expert groups: expert group meetings on: short-term global economic prospects and policy challenges (2); thematic issues pertaining to the high-level segment of the Economic and Social Council (2); issues addressed in the *World Economic and Social Survey* (2); review of the criteria and procedures for the determination of least developed countries, reforms and growth in countries with economies in transition (1); preparation of the triennial review of the list of least developed countries (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: Committee for Development Policy, *Policy Note*, 2016 and 2017 (2); *World Economic and Social Survey*, 2016 and 2017 (2); *World Economic Situation and Prospects*, 2016 and 2017 (2); *The Global Partnership for Development Report*, 2016 and 2017 (2);

(ii) Press conferences/press releases: briefing of the Economic and Social Council after the plenary meetings of the Committee for Development Policy, launches of *World Economic Situation and Prospects*, *World Economic and Social Survey*, among others (10);

(iii) Technical material: background studies on development issues and the formulation of policy proposals for incorporation into the *World Economic and Social Survey*, 2016 and 2017 (10); background studies on specialized issues related to the state of the world economy for incorporation into the *World Economic Situation and Prospects*, 2016 and 2017 (2); global and country forecasts for Project LINK meetings (2); reports presented at the Project LINK meetings on the world economic situation and emerging global macroeconomic issues (2); updates of online database on global economic outlook (4); updates of online database on least developed countries (2); updates of technical

material on the global economic forecasting model for the website (2); *Global Economic Outlook* (4); contributions to Department of Economic and Social Affairs Policy Briefs (5); World Economic Situation and Prospects Monthly Briefing Note to the Secretary-General (24); report of the Project LINK meeting (2); Executive Summary of the World Economic Situation and Prospects, 2016 and 2017 (2);

(c) Technical cooperation (regular budget):

(i) Advisory services: advisory services, at the request of Governments, on capacity-building for assessing coherence in national sustainable and human development policies, allowing beneficiary countries more informed assessments of the implications of macroeconomic policy (1); provide policy advice, at the request of Governments, on policy coherence for sustainable development, in particular in making objectives of poverty reduction, inclusive growth and environmental protection compatible (1);

9.99 The distribution of resources for subprogramme 6 is reflected in table 9.23.

Table 9.23 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2014-2015*	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	12 560.1	12 560.1	44	44
Non-post	778.3	760.4	–	–
Subtotal	**13 338.4**	**13 320.5**	**44**	**44**
Extrabudgetary	1.5	6.0	–	–
Total	**13 339.9**	**13 326.5**	**44**	**44**

9.100 The amount of $13,320,500, reflecting a decrease of $17,900 would provide for: (a) $12,560,100 for 44 posts (1 D-2, 3 D-1, 5 P-5, 8 P-4, 5 P-3, 4 P-2 and 18 General Service (7 Principal level and 11 Other level)) to provide substantive and administrative support to the Committee for Development Policy and for the intergovernmental process in identifying and understanding new and emerging economic issues, pursuing improved dialogue on the world economic situation, and strengthening the capacity of developing countries to integrate macroeconomic and social policies into national development strategies; and (b) $760,400 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in non-post resources results from further reductions under: (i) office automation equipment; and (ii) travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.101 For the biennium 2016-2017, projected extrabudgetary resources of $6,000 would be used to support activities and related projects of the Division.

Subprogramme 7
Public administration and development management

Resource requirements (before recosting): $13,493,200

9.102 Substantive responsibility for the subprogramme is vested in the Division for Public Administration and Development Management. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 7 of the biennial programme plan for the period 2016-2017.

9.103 The Division for Public Administration and Development Management is responsible for the subprogramme. The strategy will focus on issues related to innovative public administration and transformative governance in advancing sustainable development on the basis of an integrated approach by:

(a) Providing secretariat and substantive support to the General Assembly and the Economic and Social Council on issues related to public administration, governance and e-government in support of sustainable development;

(b) Promoting greater awareness, common approaches, understanding and sustainable policy options among Governments through advocacy and knowledge transfer on good governance, through the Committee of Experts on Public Administration, United Nations Public Service Day and the United Nations Public Service Awards;

(c) Providing advisory services and capacity-building tools based on research and analysis, including through the United Nations Public Administration Country Studies, e-government surveys and the *World Public Sector Reports*;

(d) Strengthening partnerships and cooperation with other international, regional and professional organizations, both public and private, and within and outside the United Nations system, including through the United Nations Public Administration Network.

Table 9.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster effective, efficient, transparent, accountable, innovative and citizen-centred public governance, administration and services for sustainable development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Improved accessibility of information, knowledge-sharing, learning and partnerships through the United Nations Public Administration Network and the United Nations Public Administration Country Studies	(i) Increased number of visits to and downloads from the United Nations Public Administration Network (Millions of visits/downloads)	Target	63	62	60
		Estimate		62	60
		Actual			82.9
	(ii) Increased number of stakeholders in the area of public administration and governance benefiting from usage of an online public administration knowledge base (Number of page/document downloads/views)	Target	600 000	500 000	100 000
		Estimate		500 000	100 000
		Actual			632 462

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(b) Enhanced common understanding, resolutions and actions on public governance and administration issues	(i) Increased number of references, recommendations and decisions in resolutions of intergovernmental bodies	Target	11	10	9
		Estimate		10	9
		Actual			9
	(ii) Increased number of analytical research, advocacy, advisory, training and knowledge-sharing services, especially for the developing countries, upon request	Target	10	9	8
		Estimate		9	8
		Actual			9
	(iii) Increased number of references, recommendations and decisions in national plans and policies, drawn from publications and products of the subprogramme	Target	46	45	40
		Estimate		45	40
		Actual			45
(c) Increased capacities of national and local governments for strengthening professionalism, accountability and excellence in the public sector, including in the context of gender mainstreaming and development management	(i) Increased number of entries submitted to the United Nations Public Service Awards and Public Service Day, including specific focus on gender responsiveness (*of which 28 are gender-responsive nominations)	Target	530*	26	500
		Estimate		26	500
		Actual			1 071
	(ii) Increased number of public administration professionals and other stakeholders who have effectively acquired skills and knowledge through the subprogramme's online and offline training activities	Target	4 700	4 600	4 500
		Estimate		4 600	4 500
		Actual			10 157
	(iii) Increased number of methodological, technical and policy recommendations implemented by governments, based on the subprogramme's advisory services and capacity development activities	Target	31	30	29
		Estimate		30	29
		Actual			29

External factors

9.104 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) political will and specific country conditions will be favourable for modernization and/or reform of the public service; (b) there will be a reliable online service (including both hardware and software resources) and Internet connectivity; and (c) government agencies will be willing to share government data and integrate their back-office operations to deliver through whole-of-government approaches.

Outputs

9.105 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: General Assembly meetings and formal/informal consultations (6);

b. Parliamentary documentation: reports mandated by resolutions adopted at the seventy-first and seventy-second sessions of the Assembly on public administration and development or related issues on an Internet governance forum (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: Economic and Social Council meetings and formal/informal consultations (14);

b. Parliamentary documentation: report on the 15th and 16th meetings of the Committee of Experts on Public Administration (2);

(iii) Committee of Experts on Public Administration:

a. Substantive servicing of meetings of the Committee: meetings of the Committee of Experts on Public Administration, including the substantive and technical servicing of 20 plenary and 8 working group meetings (28);

b. Parliamentary documentation: fifteenth meeting of the Committee of Experts on Public Administration: agenda and organization of work (2); analytical/working papers on selected issues (4); report on the programme in public administration, finance and development (2);

(iv) Ad hoc expert groups: Expert Group Meeting on public institutional capacity and human resource management/development (1); Expert Group Meeting on effective institutional arrangements and policy frameworks for e-government development (1); Expert Group Meeting on development management, including citizen engagement (1); guidelines on reconstructing public administration after conflict (1); guidelines on e-government (1); guidelines on development management (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *United Nations E-Government Survey* (1); *United Nations Public Service Awards Report* and *Compendium*, 2016 and 2017 (2); *World Public Sector Report*, 2016 (1); *Compendium of Best Practices and Innovations in Public Administration* (1);

(ii) Audiovisual resources: Online training courses (4);

(iii) Special events: support for regional ministerial meetings on emerging trends in the public sector, including collaboration with regional commissions and United Nations agencies (2); provision of substantive and administrative support for the United Nations Public Service Awards to facilitate the year-round evaluation process (2); provision of substantive and organizational support for the observance of United Nations Public Service Day (2);

(iv) Technical material: United Nations Public Administration Network (online portal) (1); United Nations public administration country studies (previously known as public administration country profiles) (online subportal) (1); United Nations Public Administration Network newsletter (online) (8); governance world watch (online) (24); United Nations global e-government readiness knowledge base (online website/database) (1); global governance inventory (online database) (1); ethics, transparency, and accountability (online website) (1); knowledge base on open government data initiatives (online website) (1); Internet governance forum (online website) (1);

database on economic and social councils (online database) (1); knowledge base of United Nations Public Service Awards initiative practices (online database) (1); Global Centre for Information and Communication Technologies in Parliament (online website) (1); United Nations Project Office on Governance (online website) (1); knowledge base of innovative e-government practices (online database) (1); knowledge base of information and communications technology applications for public service (online database) (1); United Nations Programme in Public Administration and Development (online website) (1); Expert Group Meeting report on public institutional capacity and human resource management/development (1); Expert Group Meeting report on effective institutional arrangements and policy frameworks for e-government development (1); Expert Group Meeting report on development management including citizen engagement (1); Expert Group Meeting report on the guidelines on reconstructing public administration after conflict (1); Expert Group Meeting report on the guidelines on e-government (1); Expert Group Meeting report on the guidelines of development management (1);

(v) Substantive servicing of inter-agency meetings: support for global and regional technical meetings organized by partner institutions (8);

(c) Technical cooperation (regular and extrabudgetary):

(i) Advisory services: needs assessment and diagnostic missions related to the substantive expertise of the subprogramme in the areas of public administration and finance and socioeconomic governance (31); guidelines, manuals and training materials for application to the public sector resulting from requests for training assistance from developing countries and countries with economies in transition (4); training seminars, workshops and policy dialogues at the request of developing countries and countries with economies in transition in the areas of public policy and public economics, public administration, finance and socioeconomic governance, with particular emphasis on initiatives fostering South-South cooperation and innovation in public administration (9);

(ii) Field projects: field projects (some in partnership with the United Nations Development Programme (UNDP) and other operational entities) aimed at strengthening the institutional and management capacity of interested developing countries and countries with economies in transition in the areas of public administration and finance and socioeconomic governance (12).

9.106 The distribution of resources for subprogramme 7 is reflected in table 9.25.

Table 9.25 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	12 835.5	12 835.5	47	47
Non-post	686.1	657.7	–	–
Total	**13 521.6**	**13 493.2**	**47**	**47**

9.107 The amount of $13,493,200, reflecting a decrease of $28,400 would provide for: (a) $12,835,500 for 47 posts (1 D-2, 3 D-1, 6 P-5, 9 P-4, 2 P-3, 3 P-2 and 23 General Service (2 Principal level and

21 Other level)) to support Member States in strengthening governance and public administration capacity by producing the planned outputs in support of normative activities, such as the substantive servicing of intergovernmental bodies and the production of parliamentary documentation, as well as other mandated outputs, including, but not limited to, ad hoc expert group meetings, recurrent and non-recurrent publications, the organization of special events, the production of technical materials, the backstopping of projects and the provision of advisory support and training; and (b) $657,700 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in non-post resources results from further reductions under: (i) consultants; (ii) office automation equipment; and (iii) travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

Subprogramme 8
Sustainable forest management

Resource requirements (before recosting): $3,336,700

9.108 Substantive responsibility for this subprogramme is vested within the Secretariat of the United Nations Forum on Forests. The subprogramme will be implemented in accordance with the strategy details under subprogramme 8 of programme 7 of the biennial programme plan for the period 2016-2017.

Table 9.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance long-term political commitment to the management, conservation and sustainable development of all types of forests at the global, regional and national levels and to promote the achievement of the global objectives on forests and the effective implementation of the non-legally binding instrument on all types of forests

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*			
			2016-2017	*2014-2015*	*2012-2013*
(a) Effective support to the follow-up and implementation of the decision on the future international arrangement on forests, taking into account the role of forests for achieving the sustainable development goals within the United Nations development agenda	Increase in the number of recommendations, analytical studies and reports on the implementation of the decision on the future international arrangement on forests, and on the contribution of forests to the achievement of the sustainable development goals within the United Nations development agenda, prepared with the support of the secretariat of the United Nations Forum on Forests	Target	12	9	–
		Estimate		12	8
		Actual			–
(b) Enhanced monitoring, assessment of and reporting on the implementation of the non-legally binding instrument on all types of forests and the progress towards achieving the global objectives on forests, and mainstreaming a gender perspective	Increase in the number of reports submitted by countries to the United Nations Forum on Forests, including information on gender perspectives, on the progress made in the implementation of the non-legally binding instrument on all types of forests and the achievement of the global objectives on forests	Target	60	60	75
		Estimate		60	55
		Actual			55

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(c) Improved collaboration and coordination on sustainable management of all types of forests and trees outside forests among Governments, major groups, organizations, instruments and processes, as well as the members of the Collaborative Partnership on Forests	Increase in the number of partnerships, collaborative activities and initiatives undertaken to promote sustainable forest management with the support of the secretariat of the United Nations Forum on Forests (Number of national-, regional- and global-level plans of actions)	Target	17	17	16
		Estimate		17	16
		Actual			16
(d) Increased awareness and support for national-, regional- and global-level actions on sustainable management of all types of forests and trees outside forests	Increase in the number of national-, regional- and global-level actions undertaken with the support of the secretariat of the United Nations Forum on Forests	Target	8	8	7
		Estimate		8	7
		Actual			7
(e) Enhanced capacity of Member States for advancing sustainable management of all types of forests and implementing the non-legally binding instrument on all types of forests, especially the achievement of the global objectives	Increase in the number of Member States that have benefited from the activities of the United Nations Forum on Forests aimed at promoting the implementation of sustainable forest management, including the implementation of the non-legally binding instrument on all types of forests	Target	10	10	–
		Estimate		10	8
		Actual			8

External factors

9.109 The subprogramme is expected to achieve its objective and expected accomplishments on the assumption that Governments, international and regional organizations and instruments give priority to the implementation of the objectives of the international arrangement on forests as well as forest-related goals, targets and instruments including achievement of the global objectives on forests, the Non-Legally Binding Instrument on all types of forests and other relevant resolutions of United Nations Forum on Forests.

Outputs

9.110 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) United Nations Forum on Forests:

a. Substantive servicing of meetings: informal consultations on the critical matters for the twelfth session (2017) of the United Nations Forum on Forests, as well as other relevant issues raised in decisions taken at the eleventh session of the Forum: (a) meetings of the twelfth session of the Forum (56); (b) meetings of the Bureau of the Forum (10);

b. Parliamentary documentation: reports of the Secretary-General and notes by the Secretariat on agenda items of the twelfth session of the Forum in accordance with decisions taken at its eleventh session: provisional agenda (1); note by the Secretariat on the post-2015 International Arrangement on Forests (1); note by the Secretariat on Forest related sustainable development goals and the United

Nations development agenda (1); note by the Secretariat on the Trust Funds (1); report of the Secretary-General on progress on the achievement of the global objectives on forests and the implementation of the Non-Legally Binding Instrument on all types of forests (1); report of the Secretary-General on enhanced cooperation (1); report of the Secretary-General on means of implementation (1); report of the Secretary-General on regional/component of the new International Arrangement on Forests (IAF) (1); report of the Secretary-General on the post-2015 Governance issues (1); report of the Secretary-General on forests and climate change (1); report of the Secretary-General on forests and water (1); report of the Secretary-General on emerging issues (1); the Collaborative Partnership on Forests Framework (1); note by the Secretariat and discussion papers by major groups as addenda (4);

(ii) Economic and Social Council:

a. Joint meetings of the Bureaux of functional commissions with the Council Bureau (4);

b. Parliamentary documentation: report on the twelfth session of the United Nations Forum on Forests (1);

(iii) General Assembly: General Assembly report on the International Day of Forests (1);

(iv) Ad hoc expert groups: development of strategic plan for post-2015 international arrangement on forests (1); integration of sustainable development goals and the Global Objectives on Forests (1); Ad Hoc Expert Group meeting on the post-2015 United Nations forest instrument (1); Multi-stakeholder Dialogue on sustainable forest management: civil society perspectives in conjunction with the twelfth session of the United Nations Forum on Forests (1);

(b) Other substantive activities (regular budget):

(i) Booklets, fact sheets, wallcharts, information kits: Fact sheets for the twelfth session of the United Nations Forum on Forests (2);

(ii) Press releases, press conferences: press releases on conferences, as well as the twelfth session of the United Nations Forum on Forests (2); Department of Economic and Social Affairs news articles and e-Alerts (10 web-based);

(iii) Special events: briefings for Permanent Missions on the preparations for the Ad Hoc Expert Group on the follow-up to the outcomes of the United Nations Forum on Forests eleventh session (2); briefing for the twelfth session of the United Nations Forum on Forests (1); side events organized by the members of the United Nations Forum on Forests and Collaborative Partnership on Forests during meetings and conferences (3); development of strategic outreach activities, events and conferences to promote a specific priority issue or special observance of the International Day of Forests and to strengthen partnerships between the United Nations Forum on Forests and the media, civil society and other advocates at the international and national levels (3); Global Landscape Forum at sessions of the Conference of the Parties to the United Nations Framework Convention on Climate Change (2);

(iv) Technical material: policy recommendations on sustainable forest management issues to stakeholders (10); development and maintenance of the United Nations Forum on Forests website (1); development and maintenance of the facilitative process website (1); development and maintenance of the directory of national focal points (web-based) (1);

guidelines and format for reporting on the Global Objectives on Forests and implementation of the Non-Legally Binding Instrument on All Types of Forests in the English, French and Spanish languages (3); guidelines and format for reporting on regional activities in three languages (3); bureau meeting agenda and discussion documents (10); minutes of bureau meetings (10); collecting, analysing and compiling national, regional and major groups reports in preparation for themes of the twelfth session of the United Nations Forum on Forests (40 web-based); compilation of views on the strategic plan for the post-2015 International Arrangement on Forests from governments, international organizations, regional processes and major groups (1 web-based); forests and post-2015 governance issues (1 web-based); forests and an emerging issue (1 web-based); forest-related sustainable development goals (1 web-based); United Nations Forum on Forests calendar of major events (8 web-based);

(v) Audiovisual resources: banners/displays for outreach purposes, enhancing the presence of the United Nations Forum on Forests at conferences and meetings (forests: progress, challenges and the way forward for the International Arrangement on Forests) (2);

(vi) Substantive servicing of inter-agency meetings: servicing of meetings of the Collaborative Partnership on Forests (6); substantive support for the Collaborative Partnership on Forests website (1); substantive service, support and advice to the Collaborative Partnership on Forests joint initiatives, including those on streamlining of forest-related reporting (2); policy learning initiative (2); global forest expert panels (2); forest degradation (2); Collaborative Partnership on Forests forest communicators network (2); strategic planning for the post-2015 Collaborative Partnership on Forests (1); substantive backstopping of regional task forces and committees, including: Food and Agriculture Organization of the United Nations (FAO) Global Resources Assessment (1); African Forum on Forests (1); Asia Partnership on Forests and Asia-Pacific Network for Sustainable Forest Management and Rehabilitation (2); Forest Europe (1); United Nations regional commissions (5); FAO Regional Forestry Commissions (5); Economic Commission for Europe (ECE)/FAO Communicator's Network (1); Montreal Process (1); Substantive backstopping of intra-departmental task forces and committees including: Forests in Conflict (1); Office of the Coordinator for Humanitarian Affairs (1); post-2015 development agenda and the United Nations Conference on Sustainable Development (1); Climate change (1); Office of the Special Adviser on Africa (1); Economic and Social Council (1);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provide substantive support and advice, upon request, to initiatives by countries, major groups and organizations in support of the United Nations Forum on Forests activities at the national, regional and global levels and on the implementation of the Non-legally Binding instrument on All Types of Forests (4); supporting the development of national action plans for the implementation of the non-legally binding instrument (15);

(ii) Training courses, seminars and workshops: training courses, seminars and workshops in selected functions of the facilitative process (2).

9.111 The distribution of resources for subprogramme 8 is reflected in table 9.27.

Table 9.27 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	2 680.7	2 680.7	8	8
Non-post	686.7	656.0	–	–
Subtotal	**3 367.4**	**3 336.7**	**8**	**8**
Extrabudgetary	2 565.3	3 509.0	8	8
Total	**5 932.7**	**6 845.7**	**16**	**16**

9.112 The amount of $3,336,700, reflecting a decrease of $30,700 would provide for: (a) $2,680,700 for 8 posts (1 D-2, 2 P-5, 2 P-4, 1 P-3 and 2 General Service (Other level)) to: (i) provide for the overall coordination of forest-related activities within the United Nations system, specialized agencies and the Collaborative Partnership on Forests; (ii) provide substantive support towards the achievement of the global objectives on forests; (iii) produce publications and outreach materials on sustainable forest management; and (iv) provide substantive servicing to the United Nations Forum on Forests; and (b) $656,000 for non-post requirements, including other staff costs, consultants, experts, travel of staff, supplies and materials and furniture and equipment. The decrease in non-post resources results from further reductions under: (i) consultants; (ii) office automation equipment; and (iii) travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.113 During the biennium 2016-2017, projected extrabudgetary resources of $3,509,000 under the subprogramme would be used to support: (a) substantive inputs in fostering international cooperation and continued policy development and dialogue among Governments; (b) follow-up on international forest-related developments, including monitoring progress in the achievement of the global objectives on forests, policy advice to Governments, the International Day of Forests; enhancing cooperation among international organizations; and providing substantive support for intersessional activities and expert groups; and (c) facilitation of the participation of country representatives and major groups in the meetings of the United Nations Forum on Forests and related sessions, forestry-related international forums and servicing of the multidisciplinary Collaborative Partnership on Forests.

Subprogramme 9
Financing for development

Resource requirements (before recosting): $7,339,500

9.114 The subprogramme is under the responsibility of the Financing for Development Office. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 7 of the biennial programme plan for the period 2016-2017.

Table 9.28 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To promote and support sustained follow-up to the agreements reached at the International Conferences on Financing for Development, as contained in the 2002 Monterrey Consensus, and the 2008 Doha Declaration on Financing for Development, and financing for development-related aspects of the outcomes of major United Nations conferences and summits in the economic and social fields, including the United Nations Conference on Sustainable Development and the United Nations development agenda beyond 2015 (subject to approval by the General Assembly)

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Effective multi-stakeholder monitoring of and follow-up to the Monterrey Consensus, the Doha Declaration on Financing for Development and other related outcomes, including the outcome of the United Nations Conference on Sustainable Development, as well as the United Nations development agenda beyond 2015 (subject to approval by the General Assembly)	Increase in the number of contributions from all the relevant stakeholders to the annual analytical assessment of the implementation of the Monterrey Consensus, the Doha Declaration on Financing for Development, and other related outcomes, including the outcome of the United Nations Conference on Sustainable Development, as well as the United Nations development agenda beyond 2015 (subject to approval by the General Assembly) (Number of major inputs from Governments, regional groupings, institutional and non-governmental stakeholders)	Target	36	34	32
		Estimate		34	32
		Actual			32
(b) Strengthened role and fuller use of the General Assembly and the Economic and Social Council, as well as the relevant intergovernmental bodies of other institutional stakeholders, for the purposes of conference follow-up and coordination with other related outcomes	Increase in the number and scope of agreements reached by Member States in the General Assembly and the Economic and Social Council, as well as in the relevant intergovernmental bodies of other institutional stakeholders, for the purposes of conference follow-up and coordination with other related outcomes	Target	36	32	30
		Estimate		34	30
		Actual			32
(c) Fuller engagement of Governments and greater cooperation among all institutional and non-institutional stakeholders involved in the financing for development process, to ensure proper follow-up to the implementation of agreements reached at the Monterrey and Doha Conferences on Financing for Development and the United Nations development agenda beyond 2015 (subject to approval by the General Assembly), with due regard to issues of gender equality	Increase in the number of multi-stakeholder events on financing for development, including the international and regional financial and trade institutions, as well as civil society and the private sector, including experts on issues related to gender equality	Target	30	29	28
		Estimate		29	28
		Actual			28

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(d) Increased contribution by the United Nations in promoting international cooperation in tax matters, including capacity development in developing countries, for the purpose of domestic and international resource mobilization within the integrated framework of the United Nations development agenda beyond 2015	Increase in the number of updates to the United Nations Model Double Taxation Convention between Developed and Developing Countries, as well as of guidelines, manuals and training materials on financing for development, serving as tools for strengthening the capacity of relevant authorities in developing countries	Target	6	5	–
		Estimate		5	–
		Actual			–

External factors

9.115 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers at the national and international levels are fully engaged in the follow-up to the implementation of the Monterrey Consensus, the Doha Declaration on Financing for Development, and other related outcomes, as well as the implementation of the United Nations development agenda beyond 2015; and (b) relevant stakeholders in the financing for development process have sustained resources and capacity for attaining the internationally agreed development goals and objectives.

Outputs

9.116 During the biennium 2016-2017, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a Substantive servicing of meetings: formal meetings, informal consultations and panel discussions of the Second Committee on the follow-up to the Monterrey Consensus and the Doha Declaration on Financing for Development (30); interactive dialogues and ministerial round tables, with the participation of representatives of institutional and non-institutional stakeholders in the financing for development process (2017 high-level dialogue on financing for development) (6);

b. Parliamentary documentation: annual multi-stakeholder reports on follow-up efforts to the international conferences on financing for development (2); outcomes of the annual spring meetings of the Economic and Social Council with the World Bank, IMF, the World Trade Organization (WTO) and UNCTAD on financing for development (2); preparations for and the outcome of the 2017 high-level dialogue on financing for development (2); reports on the international financial system and development (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: annual high-level policy dialogue with international financial and trade institutions held within the framework of the high-level segment of the annual substantive session of the Council (2); annual spring meetings of the Council with the Bretton Woods institutions, WTO and UNCTAD on financing for development (10); consultations between representatives of the Council and directors of the executive boards of the World Bank, the International Monetary Fund (IMF) and the Chairs of the boards of

WTO and UNCTAD on the preparations for the annual spring meetings between those institutions (6); formal meetings, informal consultations and panel discussions of the Council on the follow-up efforts to the Monterrey Consensus and the Doha Declaration on Financing for Development in 2016 and 2017 (16);

b. Parliamentary documentation: input to analytical background report for consideration by the 2016 Development Cooperation Forum (1); multi-stakeholder reports for the annual spring meetings of the Council with the World Bank, IMF, WTO and UNCTAD on financing for development (2); reports on the work of the Committee of Experts on International Cooperation in Tax Matters at its twelfth and thirteenth sessions (2);

(iii) Committee of Experts on International Cooperation in Tax Matters:

a. Substantive servicing of meetings: twelfth and thirteenth sessions of the Committee (20); intersessional meetings of the Committee's subcommittees and working groups (20);

b. Parliamentary documentation: issue papers by the secretariat on agenda items to be determined by the Committee for its tenth and eleventh sessions (20);

(iv) Ad hoc expert groups: four expert groups on: coherence, coordination and cooperation for the implementation of the Monterrey Consensus and the Doha Declaration on Financing for Development (2); Monterrey to Doha: state of implementation and tasks ahead (1); international cooperation in tax matters (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: outcome of multi-stakeholder consultations on financing for development (2); building on Monterrey: selected policy issues on financing for development (2);

(ii) Non-recurrent publications: Outcome document of the Third International Conference on Financing for Development (1); Outcome of the Third International Conference on Financing for Development (1); United Nations Practical Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries (1); United Nations Model Double Taxation Convention between Developed and Developing Countries — Update (1); United Nations Practical Manual on Transfer Pricing for Developing Countries — Update (1);

(iii) Press conferences/press releases: press releases and press conferences on the annual high-level meeting of the Economic and Social Council with the Bretton Woods institutions, WTO and UNCTAD (2); the 2017 high-level dialogue of the General Assembly on financing for development (2); the work of the Committee of Experts on International Cooperation in Tax Matters (2); multi-stakeholder consultations on financing for development (1);

(iv) Special events: panel discussions and briefings for delegations in the Second Committee of the General Assembly and the Economic and Social Council on the financing for development follow-up process (6);

(v) Technical material: briefing notes on issues related to financing for development for high-level meetings of United Nations senior officials with the governmental and non-governmental representatives concerned (16); maintenance and updating of the financing for development home page on the Internet (8); information kit for the 2017 high-level dialogue of the General Assembly on financing for development (1);

information kits for the 2016 and 2017 special high-level meetings of the Economic and Social Council with the Bretton Woods institutions, WTO and UNCTAD (2);

(vi) Seminars for outside users: seminars and interactive discussions with the participation of Governments, institutional and non-institutional stakeholders (civil society and the private sector) on financing for development (6);

(vii) Substantive servicing of inter-agency meetings: inter-agency consultations and coordination with the secretariats of major institutional stakeholders involved in the financing for development process (the World Bank, IMF, WTO, UNCTAD and UNDP), as well as the regional commissions and development banks (6);

(viii) Contribution to joint outputs: *World Economic Situation and Prospects* (chapter on international finance) (2); *World Economic and Social Survey* (input on international financial flows) (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical assistance to interested developing countries and countries with economies in transition, at their request, for national capacity-building in financial sector development, tax cooperation and fiscal management areas (1);

(ii) Training courses, seminars and workshops: regional seminars and workshops organized in cooperation with the United Nations regional commissions (the Economic Commission for Africa, the Economic Commission for Europe, the Economic Commission for Latin America and the Caribbean, the Economic and Social Commission for Asia and the Pacific and the Economic and Social Commission for Western Asia) and regional development banks, with the participation of representatives of relevant institutional and non-institutional stakeholders, on region-specific policy issues related to the implementation of the Monterrey Consensus and the Doha Declaration on Financing for Development and the follow-up thereto (1); training courses and workshops for officials and practitioners from developing countries and countries with economies in transition for national capacity-building in selected areas of financial sector development and fiscal management (1);

(iii) Field projects: needs assessments and impact evaluations, at the request of interested developing countries and countries with economies in transition, for domestic capacity-building in financial sector development and fiscal management areas (1).

9.117 The distribution of resources for subprogramme 9 is reflected in table 9.29.

Table 9.29 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	7 022.7	7 022.7	22	22
Non-post	1 709.1	316.8	–	–
Subtotal	**8 731.8**	**7 339.5**	**22**	**22**
Extrabudgetary	2 516.9	110.0	–	–
Total	**11 248.7**	**7 449.5**	**22**	**22**

9.118 The amount of $7,339,500, reflecting a decrease of $1,392,300 would provide for: (a) $7,022,700 for 22 posts (1 D-2, 2 D-1, 4 P-5, 4 P-4, 5 P-3 and 6 General Service (Other level)) to: (i) provide support for the intergovernmental processes entrusted with the follow-up to the outcomes of the 2002 International Conference on Financing for Development and the 2008 Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus; (ii) prepare analytical reports on the implementation of the Monterrey Consensus, the financing for development goals set out in the 2005 World Summit Outcome, and the Doha Declaration; (iii) promote coherence, coordination and cooperation within the United Nations system, including the international financial and trade institutions, on issues related to financing for development, and organize, in collaboration with experts from the official and private sectors, academia and civil society, multi-stakeholder events aimed at better enabling Member States to implement their commitments as agreed upon in the Monterrey Consensus, the Doha Declaration and related outcomes; and (iv) provide substantive support for the work of the Committee of Experts on International Cooperation in Tax Matters; and (b) $316,800 for non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, supplies and materials and furniture and equipment. The decrease in non-post resources reflects: (i) the removal of non-recurrent requirements related to the implementation of the outcome of the United Nations Conference on Sustainable Development, pursuant to General Assembly resolution 66/288; and (ii) further reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel in line with General Assembly resolution 69/264.

9.119 During the biennium 2016-2017, projected extrabudgetary resources of $110,000 under the subprogramme would be used to support technical cooperation projects. The decrease results from the completion of extrabudgetary-funded projects in the biennium 2014-2015.

D. Programme support

Table 9.30 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
1. Executive Office	7 594.2	7 177.7	15	15
2. Capacity Development Office	2 013.2	2 013.2	6	6
Subtotal	**9 607.4**	**9 190.9**	**21**	**21**
Extrabudgetary	138 465.8	139 442.9	31	30
Total	**148 073.2**	**148 633.8**	**52**	**51**

1. Executive Office

Resource requirements (before recosting): $7,177,700

9.120 The Executive Office assists the Under-Secretary-General in the discharge of the Department's responsibilities in the areas of personnel, finance and general administration.

9.121 During the biennium 2016-2017, the Office will provide support and advice to the Under-Secretary-General and, as appropriate, to the Assistant Secretaries-General, on: (a) the use of post

and non-post resources across subprogrammes; (b) the management of staff resources including staff selection processes, performance management, staff management relations, conflict resolution, litigation, workforce planning and talent management; (c) the implications of new mandates and timely preparation and issuance of reports and oral statements of programme budget implications; (d) the management of Secretariat administrative arrangements including service level agreements for centrally delivered services; (e) donor agreements, memorandums of understanding and arrangements for various activities organized in collaboration with other United Nations offices; (f) funding and travel arrangements for delegates to all Department of Economic and Social Affairs-serviced intergovernmental and experts meetings and negotiations on host country arrangements for global conferences; (g) management of contingency plans to ensure business continuity of the Department's programmes; and (h) compliance with all management authority delegated to the Department.

9.122 The distribution of resources for the Executive Office is reflected in table 9.31.

Table 9.31 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	3 883.3	3 723.4	15	15
Non-post	3 710.9	3 454.3	–	–
Subtotal	**7 594.2**	**7 177.7**	**15**	**15**
Extrabudgetary	9 715.8	8 992.9	4	4
Total	**17 310.0**	**16 170.6**	**19**	**19**

9.123 The amount of $7,177,700, reflecting a decrease of $416,500 would provide for: (a) $3,723,400 for partial funding of 15 posts (1 D-1, 2 P-5, 2 P-4, 1 P-3 and 9 General Service (2 Principal level and 7 Other level)) to assist the Under-Secretary-General in the discharge of the Department's responsibilities in the areas of personnel, finance and general administration; and (b) $3,454,300 for non-post requirements, including other staff costs, contractual services, general operating expenses, hospitality, supplies and materials and furniture and equipment. The decrease in posts results from freezing recruitment against established posts and further reductions in non-post resources are proposed under communications, contractual services, furniture and equipment, and office automation equipment, in line with General Assembly resolution 69/264. The reduced requirements also reflect the removal of non-recurrent provisions related to the implementation of the outcome of the United Nations Conference on Sustainable Development, pursuant to General Assembly resolution 66/288.

9.124 During the biennium 2016-2017, projected extrabudgetary resources of $8,992,900 would be used to support the operational programmes of the Department and extrabudgetary activities under programme support. The decrease results from the expected completion of related projects in the biennium 2016-2017.

2. Capacity Development Office

Resource requirements (before recosting): $2,013,200

9.125 The Capacity Development Office provides broad substantive guidance and management to the implementation of the Department's capacity development work, promoting effective translation of intergovernmental outcomes into the Department's operational programmes and capacity development work.

9.126 In the biennium 2016-2017, the Office will promote the Department's delivery of integrated policy advisory services drawing on the expertise of the subprogrammes of the Department of Economic and Social Affairs, as a contribution to the formulation of national sustainable development strategies, including the identification of policy options to balance the achievement of social, economic, and environmental goals.

9.127 The Office will also promote closer programme cooperation within the United Nations Secretariat and with other United Nations entities, in line with the call for a more coherent and coordinated system-wide approach in implementing the development agenda.

9.128 To maximize the effective delivery of the capacity development programme of the Department of Economic and Social Affairs, an integrated programming approach will be taken which ensures full complementarity and synergies between the various strands of the portfolio of the Department of Economic and Social Affairs, including the regular programme of technical cooperation, the Development Account and its extrabudgetary resources.

9.129 The Capacity Development Office also provides management oversight, including through monitoring, evaluation and reporting on the capacity development deliverables of the Department of Economic and Social Affairs. It provides efficient and effective administration and management of financial and human resources, including the delivery of extensive capacity development training workshops and Seminars. The Office supports the Under-Secretary-General in his role as Programme Manager of the Development Account, which involves the active management of approximately 150 Development Account projects at various stages of implementation. The Office also supports the management of the United Nations Secretariat's Associate Expert Programme, administering on average 200 experts per annum.

9.130 The distribution of resources for the Capacity Development Office is reflected in table 9.32 below.

Table 9.32 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	2 013.2	2 013.2	6	6
Subtotal	**2 013.2**	**2 013.2**	**6**	**6**
Extrabudgetary	128 750.0	130 450.0	27	26
Total	**130 763.2**	**132 463.2**	**33**	**32**

9.131 The amount of $2,013,200 would provide for the continuation of 6 posts (1 D-1, 1 P-5, 2 P-4, 1 P-2 and 1 General Service (OL)) to assist the Under-Secretary-General with the management of the

Development Account and the implementation of the Department's capacity development programmes, projects and strategy.

9.132 During the biennium 2016-2017, the projected extrabudgetary resources of $130,450,000 represent the operational portfolio which delivers the Department's capacity development activities, funded under donor arrangements. The projected increase of $1,700,000 is due to the implementation of additional operational projects during 2016-2017.

E. Support of United Nations Secretariat to the Resident Coordinator system

Resource requirements (before recosting): $13,000,000

9.133 In its resolution 2011/7 of 18 July 2011, the Economic and Social Council invited the United Nations Development Group (UNDG) to conduct a review of existing funding modalities in support of the Resident Coordinator system, including appropriate burden-sharing arrangements. The General Assembly, in its resolution 67/226, requested the United Nations development system to submit, for the consideration of the Council and the Assembly in 2013, concrete proposals on the modalities for the funding of the system. In response, UNDG initiated an in-depth review on possible burden-sharing arrangements among the member agencies of UNDG, and after extensive consultations within the Group, and with the High-level Committee on Management/Finance and Budget Network, agreed upon a cost-sharing formula which is based on the size of each agency (expenditure level and head count), its programmatic focus and its draw on the resident coordinator system.

9.134 The cost-sharing formula was presented to the Economic and Social Council in the report of the Secretary-General (E/2013/94), and in its resolution 2013/5 the Council requested the respective governing bodies to consider the cost-sharing arrangement for implementation in 2014, subject to approval. In paragraph 111 of the Secretary-General's subsequent report (A/69/63-E/2014/10) on implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations, it was noted that the contribution of the Secretariat will be subject to the approval of the General Assembly during its consideration of the programme budget for 2016/2017.

9.135 In paragraph 31 of Economic and Social Council resolution 2014/14, the Council requested entities of the United Nations development system that have not already done so to take appropriate action to implement the agreement, subject to approval of their governing bodies and without impacting programme delivery, including by paying their contributions in full. In paragraph 14 of his report (A/69/535), the Secretary-General noted that the Secretariat's support to the resident coordinator system would entail additional requirements estimated at $13.0 million, to be considered under section 9, Economic and social affairs. In section VI of its resolution 69/262, the General Assembly looked forward to receiving all relevant information on the resource requirements for the United Nations share in the arrangement in the proposed programme budget for the biennium 2016-2017.

9.136 The cost-sharing formula is based on the principle that all UNDG member organizations participate in the funding of the resident coordinator system, which for 2016-2017 has been estimated at $124.0 million annually, with a 3.5 per cent increase in 2017 for pro forma staff costs. UNDP will provide the backbone funds for the system at a total cost of $88.0 million, while the remaining costs are shared among 18 UNDG member organizations, including UNDP. Given the diverse nature of the Secretariat and the wide range of its normative, analytical and operational activities in the development arena, the agreed cost-sharing formula covers all departments, offices and programmes of the Secretariat that receive funding from the regular budget and that are members

and/or observers of UNDG. The final assessment for the Secretariat has been established at $13,391,018, which covers the following 19 members of the United Nations Secretariat: United Nations Environment Programme, the United Nations Human Settlements Programme, the United Nations Office on Drugs and Crime, the United Nations Conference on Trade and Development, the Office of the United Nations High Commissioner for Human Rights, the regional commissions, the Department of Economic and Social Affairs, the Department of Public Information, the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, the Office of the Special Adviser on Africa, the Office of the Special Representative of the Secretary-General for Children and Armed Conflict, the United Nations Fund for International Partnerships, the Office for the Coordination of Humanitarian Affairs, the Office of the Deputy Secretary-General, and the Office of the Spokesperson for the Secretary-General.

9.137 The contribution will be provided to UNDG on an annual basis in January, under grant arrangements.

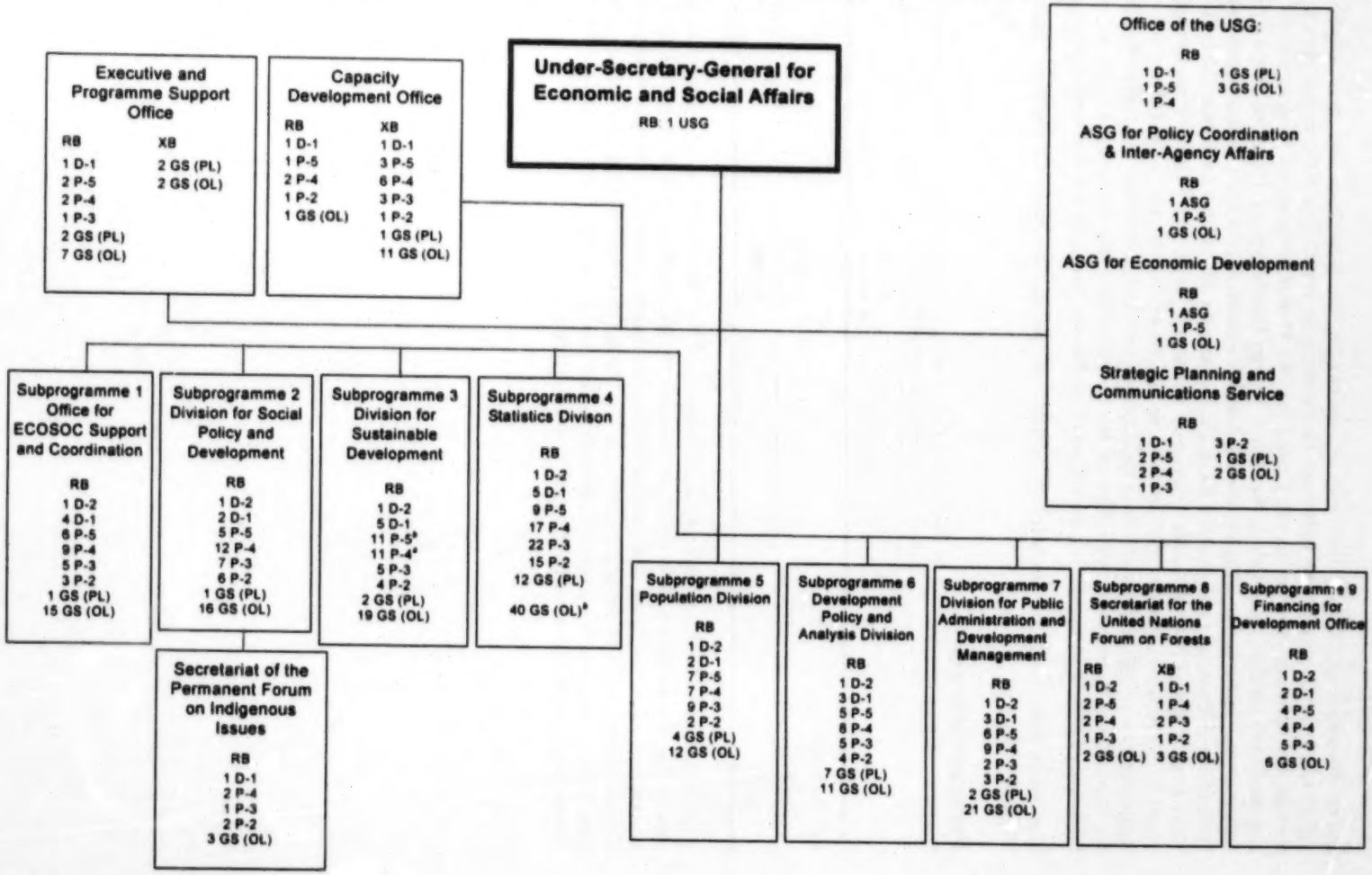
Table 9.33 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	–	13 000.0	–	–
Total	–	**13 000.0**	–	–

9.138 A provision of $13 million represents the support of the Secretariat to the Resident Coordinator system for the biennium 2016-2017, as detailed in the report of the Secretary-General on the revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council during its 2014 session (A/69/535). The estimated contribution is based on a system-wide cost-sharing agreement among all member organizations of the United Nations Development Group, pursuant to Economic and Social Council resolution 2014/14.

Annex I

Proposed organizational structure and post distribution for the biennium 2016-2017



[a] Includes new post.

[b] Includes abolishment of post.

Annex II

Outputs included in the biennium 2014-2015 not to be delivered in 2016-2017

A/68/6 (Sect. 9), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1. Economic and Social Council support and coordination			
9.69 (b) (ii)	**1. Economic and Social Council** Newsletter	6	Obsolete — The newsletter was moved to an online platform
9.69 (b) (iii)	General segment panel discussions	2	Legislative decision — Resolution 68/1, paragraph 11 (d)
9.69 (a) (i) (b)	Report of the Secretary-General to the General Assembly and the Economic and Social Council on statistical analysis of funding of operational activities for development (dual symbol)	2	Legislative decision — Analysis merged into the report "Implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review
	Subtotal	**10**	
Subprogramme 2. Social policy and development			
9.75 (a) (i) (b)	Implementation of the objectives of the Second International Decade of the World's Indigenous Peoples	1	Completed
9.75 (a) (iv)	Meetings of the bureau of the Forum in connection with the small grants programme under the Trust Fund on Indigenous Issues relating to the Second International Decade of the World's Indigenous People	8	Completed
9.75 (a) (iii) (b)	Reports of the Special Rapporteur on Disability of the Commission for Social Development on the monitoring of the implementation of the United Nations Standard Rules on Equalization of Opportunities for Persons with Disabilities	2	Completed
	Subtotal	**11**	
Subprogramme 3. Sustainable development			
9.81 (a) (ii) (b)	Reports on thematic issues	5	Streamlined — The background papers that will be prepared for the High-level Political Forum on Sustainable Development will also address the thematic issues
	Subtotal	**5**	

A/68/6 (Sect. 9), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 5. Population			
9.101 (b) (viii)	Adolescent birth rate: Annual update for Millennium Development Goals indicators	2	Completed
9.101 (b) (viii)	Contraceptive prevalence: Annual update for Millennium Development Goals indicators	2	Completed
9.101 (b) (viii)	Unmet need for family planning: Annual update for Millennium Development Goals indicators	2	Completed
9.101 (b) (i)	Profiles of Ageing: World Population Ageing 2015 Country Profiles (CD-ROM)	1	Streamlined. This output has been replaced by the World Population Ageing 2017: Country Profiles; and will be made available online
9.101 (b) (i)	World Fertility Data (CD-ROM)	1	Obsolete. The data will be made available online
9.101 (b) (i)	World Mortality Data (CD-ROM)	1	Obsolete. The data will be made available online
9.101 (b) (i)	World Population Prospects 2012 Revision: Data for special country groupings (CD-ROM)	1	Obsolete. The information will be made available online
9.101 (b) (i)	World Urbanization Prospects: Comprehensive Data (CD-ROM)	1	Obsolete. This output has been discontinued owing to technical considerations regarding data collection
9.101 (b) (i)	World Urbanization Prospects: The 2013 Revision	1	Obsolete. This output has been discontinued owing to technical considerations regarding data collection
	Subtotal	**12**	
Subprogramme 6. Development policy and analysis			
9.108 (b) (iii)	Revision of technical toolkits for capacity development at the country level	2	Completed
	Subtotal	**2**	
	Total	**40**	